

# ENVIRONMENTAL ASSESSMENT BOARD



## ONTARIO HYDRO DEMAND/SUPPLY PLAN HEARINGS

---

VOLUME: 54

DATE: Monday, September 9, 1991

BEFORE:

HON. MR. JUSTICE E. SAUNDERS Chairman

DR. G. CONNELL Member

MS. G. PATTERSON Member

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ASSOCIATES &  
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2300 Yonge St. Suite 709 Toronto, Canada M4P 1E4





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ENVIRONMENTAL ASSESSMENT BOARD  
ONTARIO HYDRO DEMAND/SUPPLY PLAN HEARING

IN THE MATTER OF the Environmental Assessment Act,  
R.S.O. 1980, c. 140, as amended, and Regulations  
thereunder;

AND IN THE MATTER OF an undertaking by Ontario Hydro  
consisting of a program in respect of activities  
associated with meeting future electricity  
requirements in Ontario.

Held on the 5th Floor, 2200  
Yonge Street, Toronto, Ontario,  
on Monday, the 8th day of September,  
1991, commencing at 10:00 a.m.

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VOLUME 54  
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B E F O R E :

|                                  |          |
|----------------------------------|----------|
| THE HON. MR. JUSTICE E. SAUNDERS | Chairman |
| DR. G. CONNELL                   | Member   |
| MS. G. PATTERSON                 | Member   |

S T A F F :

|                 |  |
|-----------------|--|
| MR. M. HARPUR   | Board Counsel                            |
| MR. R. NUNN     | Counsel/Manager,<br>Informations Systems |
| MS. C. MARTIN   | Administrative Coordinator               |
| MS. G. MORRISON | Executive Coordinator                    |





A P P E A R A N C E S

|                   |   |                             |
|-------------------|---|-----------------------------|
| B. CAMPBELL       | ) | ONTARIO HYDRO               |
| L. FORMUSA        | ) |                             |
| B. HARVIE         | ) |                             |
| J.F. HOWARD, Q.C. | ) |                             |
| J. LANE           | ) |                             |
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| D. ESTRIN         | ) | UNITED CHIEFS AND COUNCILS  |
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| D. POCH           | ) | COALITION OF ENVIRONMENTAL  |
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| D. ARGUE          | ) |                             |
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A P P E A R A N C E S

(Cont'd)

|                 |   |  |
|-----------------|---|--|
| H. POCH         | ) | CITY OF TORONTO                                |
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| C. SPOEL        | ) | CANADIAN VOICE OF WOMEN                        |
| U. FRANKLIN     | ) | FOR PEACE                                      |
| B. CARR         | ) |  |
| F. MACKESY      |   | ON HER OWN BEHALF                              |
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| B. TAYLOR       | ) | MOOSONEE DEVELOPMENT AREA                      |
| D. HORNER       | ) | BOARD AND CHAMBER OF<br>COMMERCE               |





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1 ---Upon commencing at 10:03 a.m.

2 THE REGISTRAR: Please come to order.

3 This hearing is now in session. Please be seated.

4 THE CHAIRMAN: Mr. Campbell?

5 MR. B. CAMPBELL: Thank you, Mr.

6 Chairman.

7 I advised Board staff late last week, and

8 I wish to advise the Board formally now, that Ms.

9 Mitchell, for medical reasons, is unable to continue.

10 She, on the advice of her physician, has been told that  
11 she is not to continue in these proceedings.

12 I spoke to Energy Probe's representative

13 about this late last week and was advised by Mr.

14 Mattson that this was not a problem, as far as they  
15 were concerned.

16 We have a process in place, whereby at

17 least in some areas support people have been involved  
18 in the preparation of the panel and have been present  
19 through a panel's evidence. In this case we are  
20 fortunate in that Mr. Ian McLellan has been here  
21 throughout the presentation of the evidence of this  
22 panel.

23 Mr. McLellan, at the moment, is sitting

24 in Ms. Mitchell's spot, closest to the panel. He's the  
25 new face on the panel.

1                   The solution that I propose is that Mr.  
2       McLellan take Ms. Mitchell's place in the panel. He is  
3       a program superintendent in the residential  
4       agricultural department of the demand management  
5       branch, works closely with Ms. Mitchell, has some  
6       different detailed program responsibilities. He has  
7       been active in the demand management branch, in the  
8       residential agricultural area ever since the branch was  
9       formed, and we will be prepared either later today or  
10      tomorrow to file our normal curriculum vitae in this  
11      situation.

12                  As I say, counsel for Energy Probe has no  
13      objection to us proceeding in this way, and I, of  
14      course, raise it today for a couple of reasons. First  
15      of all, to get the Board's consent to proceeding in  
16      this way, subject of course to responding to any  
17      submissions that any of my friends may wish to make.

18                  I should add that I have spoken to Mr.  
19      McLellan about the testimony given by Ms. Mitchell. He  
20      is quite content to adopt that testimony as his own.  
21      He will, of course, respond to questions on it in his  
22      own inimitable way, but he is quite content to adopt  
23      that testimony. I put this forward to you really as a  
24      practical solution to a rather unfortunate situation.

25                  THE CHAIRMAN: Thank you.

1 Do any other party wish to make any  
2 submissions on Mr. Campbell's proposal?

3 So we will adopt that proposal and  
4 proceed now to swear the new witness in.

5 MR. B. CAMPBELL: Thank you, Mr.  
6 Chairman.

7 PAUL JONATHAN BURKE,  
8 AMIR SHALABY,  
9 MARION ELIZABETH FRASER,  
10 LYN DOUGLAS WILSON,  
11 WILLIAM OSBORNE HARPER; Resumed.  
12 IAN DUNCAN McLELLAN; Sworn.

13 MR. B. CAMPBELL: Now, Mr. Chairman, we  
14 have been supplied with a variety of material or  
15 references from Energy Probe. We have kind of been  
16 scrambling to keep up. They have been coming through  
17 through the balance of last week. We have been in  
18 regular communication with Energy Probe through the  
19 balance of last week and even as late as this morning.

20 I believe the witnesses have most of the  
21 material, perhaps not a sufficient number of copies  
22 yet, but if there is some scrambling to catch up with  
23 the material, I'd ask some indulgence, because some of  
24 it has been only recently indicated or received.

25 MR. MATTSON: Thank you, Mr. Chairman.  
That's correct, what Mr. Campbell has stated. One new  
exhibit was only filed this morning. We only had it

1 for five members of the panel, and I believe we have  
2 another one coming for Mr. McLellan. Do you have that  
3 now, all the exhibits?

4 MR. McLELLAN: I believe I have.

5 THE CHAIRMAN: I don't believe any  
6 exhibits have been filed with the panel as yet.

7 MR. MATTSON: Yes, I believe they have.

8 MS. PATTERSON: I have got a binder.

9 THE CHAIRMAN: I haven't got a binder --  
10 I just got it, this is the first time I have seen it.

11 MR. B. CAMPBELL: In addition to the  
12 particular exhibits, Mr. Chairman, there have been a  
13 variety of transcript references and so on, and it is  
14 all of that material as well that I have included when  
15 making my remarks.

16 THE CHAIRMAN: Well, is this binder going  
17 to be filed as an exhibit? Is that what you propose?

18 MR. MATTSON: Yes, Mr. Chairman. I'm  
19 about to do that now, read it into the evidence.

20 There are several documents for you this  
21 morning, Mr. Chairman, that we will be relying on  
22 during the course of cross-examination. If I might,  
23 I'd like to give them exhibit numbers and read them  
24 into the record.

25 First of all is Exhibit No. 278, and



1 entitled, the short title is "Energy Probe Argument to  
2 OEB."

3 ---EXHIBIT NO. 278: Document entitled "Energy Probe  
4 Argument to OEB."

5 MR. MATTSON: Second is Exhibit No. 279,  
6 short title "Porter Commission Recommendation of  
7 Metering."

8 ---EXHIBIT NO. 279: Document entitled "Porter  
9 Commission Recommendation of  
Metering."

10 MR. MATTSON: Third is Exhibit 280, and  
11 the short title is "Ruff Testimony," r-u-f-f.

12 ---EXHIBIT NO. 280: Document entitled "Ruff  
13 Testimony."

14 MR. MATTSON: Exhibit 281, the short  
15 title is "Energy Efficiency From Sea to Sea."

16 ---EXHIBIT NO. 281: Document edtitled "Energy  
17 Efficiency From Sea to Sea."

18 MR. MATTSON: Exhibit 282, Ontario Energy  
19 Board HR19 "Finding on Heat Pumps."

20 ---EXHIBIT NO. 282: Ontario Energy Board HR19 "Finding  
21 on Heat Pumps."

22 MR. MATTSON: Exhibit 283, Ontario Energy  
23 Board HR20 "Finding on Demand Management."

24 ---EXHIBIT NO. 283: Ontario Energy Board HR20 "Finding  
25 on Demand Management."

1                   MR. MATTSON: Exhibit 284, Hydro's  
2 statement on measuring achievement of programs.

3       ---EXHIBIT NO. 284: Hydro's statement on measuring  
4 achievement of programs.

5                   MR. MATTSON: And Exhibit 285, letter  
6 from Bob Rae to chairman of Ontario and Quebec paper.

7       ---EXHIBIT NO. 285: Letter from Bob Rae to Chairman of  
8 Ontario and Quebec paper.

9                   MR. MATTSON: And finally the exhibit  
10 that we only filed with, or gave notice to Mr. Campbell  
11 of this morning, as it was an article over the weekend  
12 dated September 7, is Exhibit 286, short title "Let  
13 Market Work to Save Energy."

14       ---EXHIBIT NO. 286: Article entitled "Let Market Work  
15 to Save Energy."

16                   MR. MATTSON: Now, in addition to that,  
17 Mr. Chairman, we have provided Ontario Hydro with a  
18 list of our interrogatory and transcript references  
19 that we will be making throughout the course of the  
20 cross-examination. We gave those to Ontario Hydro  
21 throughout the course of last week, and some of which  
22 just came very recently, and we apologize if it has  
23 posed a problem for anybody, and it has just been a  
24 matter of sicknesses and holidays, it has been a little  
25 bit confusing, and I apologize for any inconvenience it

1 might cause.

2 THE CHAIRMAN: Interrogatories we will  
3 deal with and as they come up they will be added to the  
4 exhibit number of interrogatories referred to during  
5 the testimony.

6 But these will be just kept, tab 10 will  
7 be just kept for convenience and won't form part of the  
8 record.

9 MR. MATTSON: Thank you, Mr. Chairman.  
10 I'm new to this. Now, just procedurally, when I refer  
11 to an interrogatory number, then I don't give it a  
12 specific exhibit number?

13 THE CHAIRMAN: When an interrogatory  
14 number is referred to, then it gets added to the list  
15 of special exhibit numbers for interrogatories. Each  
16 panel has its own separate list of interrogatories.

17 THE REGISTRAR: 261.20, Mr. Chairman.

18 THE CHAIRMAN: 261, and the first one  
19 will be .20, when it comes up. Similarly with  
20 transcript undertakings, if any, they are added to a  
21 special list for each panel. It's just a matter of  
22 collecting them together, so they aren't scattered all  
23 through the testimony.

24 MR. MATTSON: Thank you, Mr. Chairman.  
25

1 CROSS-EXAMINATION BY MR. MATTSON:

2 Q. Now, if I might begin, if I could  
3 have you look to Volume 50 of the transcripts at page  
4 9004, and Mr. Wilson, it is Ms. Fraser, I believe that  
5 I'm referring to evidence given earlier, and that was  
6 on Monday, August 26.

7 At the beginning of Mr. Poch's, the  
8 Counsel for the Coalition, at the beginning of his  
9 cross-examination he referred to article that had  
10 appeared in the Globe & Mail that morning and asked a  
11 series of questions flowing from that article. This  
12 was not given an exhibit number at the time.

13 I can inform the panel, however that this  
14 article was or did flow from an exhibit at this  
15 hearing, which is Exhibit No. 262 that Energy Probe has  
16 filed some time ago, and was entitled "Seven Problems  
17 With Subsidized Utility Driven Conservation Programs."

18 Now, I have a question flowing from that.  
19 Mr. Poch asked at the middle of page 9007, and he asked  
20 of Ms. Fraser, he termed it, I quote:

21 "A fear that there is --"

22 THE CHAIRMAN: What line are you on?

23 MR. MATTSON: Sorry Mr. Chairman. Line

24 8.

25 Q. He quoted that:



1 "There is a fear that there is a  
2 conflicting motivation on the part of  
3 Ontario Hydro, maybe not on individuals,  
4 but in a corporate sense, and it is a  
5 question of the wolf in the hen house."  
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...

1 [10:13 a.m.] Now, Ms. Fraser, am I to take it that Mr.  
2 Poch is referring to the fact that Ontario Hydro - and  
3 I may be reading into this and I am just giving you the  
4 opportunity before I ask the next question --

5 THE CHAIRMAN: How can Ms. Fraser comment  
6 on what Mr. Poch had in mind?

7 MR. MATTSON: Because she then answered  
8 the question.

9 THE CHAIRMAN: She said she hadn't read  
10 the article.

11 MR. MATTSON: Yes, but then she says,  
12 "Yes, that's why we have regulatory authorities over  
13 monopolies."

14 THE CHAIRMAN: Perhaps you can make your  
15 question more specific.

16 MR. MATTSON: That's what I am intending  
17 to do, Mr. Chairman, just by putting to her what that  
18 fear was. It was never really explained, the fear.

19 Q. This fear is that Ontario Hydro, who  
20 has the monopoly over the supply of electricity in the  
21 province is now pursuing a program of demand management  
22 programs which might slow or put off that supply, is  
23 this the conflict that he has a concern about?

24 MR. B. CAMPBELL: I don't see how this  
25 witness can possibly answer what Mr. Poch's concern

1 was.

2 She then went on to have answer a  
3 specific question as to whether, when there is a  
4 monopoly, there can be a concern that the monopoly can  
5 be abused, and Ms. Fraser points out, yes, that's why  
6 we have regulatory authorities over monopolies. And  
7 Mr. Poch then goes on to advise the Board that he  
8 doesn't share the concerns expressed by Energy Probe  
9 and then moves on.

10 I think it is quite improper to ask Ms.  
11 Fraser what was in Mr. Poch's mind.

12 MR. MATTSON: Let meet me rephrase the  
13 question then, Mr. Chairman.

14 Q. Is it there that fear? Does that  
15 fear exist, Ms. Fraser, as I stated it, that there may  
16 be a conflicting motivation on the part of the Ontario  
17 Hydro?

18 MS. FRASER: A. No, and that's not my  
19 understanding of what Mr. Poch was asking.  
20 Specifically, at line 21 he restated the question and  
21 I answered that question.

22 Q. All right. So you don't feel that  
23 that there is that concern out there, that Ontario  
24 Hydro being the supplier of electricity in the  
25 province, is now coming forth in this Demand/Supply

1 Plan with pursuing demand management programs which may  
2 in fact, impede, slow down, or do away with the supply  
3 alternatives?

4 THE CHAIRMAN: That question is really an  
5 argumentative question. I think you can ask the  
6 witness a specific question, but there is nothing to be  
7 gained by asking questions of that nature.

8 MR. MATTSON: Thank you, Mr. Chairman.

9 Q. Ms. Fraser, when you say that's why  
10 we have regulatory authorities over monopolies, are you  
11 referring to Ontario Hydro? Are you stating that there  
12 is a regulatory authority over Ontario Hydro?

13 MS. FRASER: A. No, I was referring to  
14 it purely in a broad theoretical context. That's my  
15 understanding of the theories of monopolies from my  
16 Economics 101 course, and that that's one reason why we  
17 have monopolies. I was thinking of it in terms of  
18 various monopolies, Bell Canada and so on.

19 Q. So, you weren't then making an  
20 analogy between the private sector gas companies in  
21 Ontario and Ontario Hydro and their regulatory control  
22 by the OEB?

23 A. No, I was only answering the question  
24 that Mr. Poch posed to me.

25 Q. And your understanding is that there

1 isn't a regulatory authority over Ontario Hydro; is  
2 there?

3 A. My understand is it's a rate review  
4 process.

5 Q. But it's not a regulatory authority?

6 MR. B. CAMPBELL: Just a minute. Isn't  
7 this proceeding a regulatory authority?

8 If we have a specific question here, that  
9 is fine, but a generalized question about there is no  
10 regulatory authority over Ontario Hydro, first of all I  
11 think it's a legal question and if this isn't, I don't  
12 understand what we are doing here.

13 MR. MATTSON: I agree with Mr. Campbell.  
14 That was my next question.

15 Q. In fact, this is the regulatory  
16 authority over Hydro with respect to --

17 MS. FRASER: A. There are a lot of  
18 different regulations at Ontario Hydro, you know, the  
19 laws of the land and all the rest of it, as well as  
20 specific regulations that apply to it.

21 Q. But it's certainly with respect to  
22 your DSP plan, Demand/Supply Plan, this is the only  
23 regulatory authority that Ontario Hydro is subject to?

24 A. I don't think I can comment on that  
25 specifically.



1 Q. Thank you.

2 Now, for the panel's sake, I will be  
3 beginning my cross-examination with a series of  
4 questions involving Hydro's demand management programs  
5 and whether or not they are economically efficient, and  
6 I will begin by directing my questions then to you, Mr.  
7 Burke, and anybody who answers obviously is welcome to.  
8 I will just begin as I begin with economic principles.

9 Mr. Burke, Ontario Hydro's conservation  
10 programs for the purposes of the DSP are based upon the  
11 principles of economic efficiency; correct?

12 MR. BURKE: A. I think there are a lot  
13 of principles that have gone into selecting programs  
14 and developing the plans. One of the elements of the  
15 development of the potential induced EEI estimates was  
16 a screening for cost-effectiveness using the total  
17 customer cost test. There are other considerations and  
18 the development of programs to meet the plan then goes  
19 later on through a similar set of tests at the program  
20 level.

21 Q. All right. But all Ontario Hydro  
22 conservation programs in the position of Ontario Hydro  
23 are economically efficient?

24 MR. B. CAMPBELL: Just a moment. I am  
25 going to ask for an explanation of that terminology

1 because it has, as I understand it, a very specific or  
2 it can be argued that it has very specific meaning in  
3 economic theory, and if that's what we are talking  
4 about, then Mr. Burke is going to have to be giving a  
5 very long and very qualified answer. And I would ask  
6 that a specific question be asked, not simply asked for  
7 a treatise on economic efficiency.

8 MR. MATTSON: I have no intention of  
9 giving a treatise on economic efficiency.

10 Q. All I ask, Mr. Burke, is the  
11 principle, Ontario Hydro, your conservation programs,  
12 your position is that they are economically efficient.  
13 Now, what you have indicated your test is, the total  
14 customer cost test.

15 MR. BURKE: A. Programs in themselves  
16 are not economically efficient. In general you could  
17 not describe programs as economically efficient.  
18 Programs may have lots of results and then maybe the  
19 costs of programs or some aspects of programs could be  
20 determined to be contributing to broader speaking  
21 economic efficiency, and until you define much better  
22 what you mean by "economically efficient", one couldn't  
23 make a generic statement like that.

24 What I have said is I think what can be  
25 said precisely, which is that each program or each

1 technology that is included in our plan for induced EEI  
2 is cost-effective using the total customer cost test,  
3 and the position of the total customer cost test is a  
4 test of economic cost-effectiveness from the point of  
5 view of all of the parties involved in the choice of  
6 the customer, the utility, and all of the members of  
7 the utility family, so to speak.

8 You can define efficiency in many ways  
9 over different jurisdictions and that becomes a bigger  
10 question and leads to a longer response.

11 Q. Okay. Is it fair to say that all of  
12 Ontario Hydro's demand management programs are cheaper  
13 than the supply alternatives according to Ontario  
14 Hydro?

15 A. Ontario Hydro uses the same approach  
16 for evaluating the cost-effectiveness of demand  
17 management programs and supply programs, supply  
18 options, and on that basis in order to pass the total  
19 customer cost test, the demand management programs are  
20 less than or equal to the cost of supply programs. Of  
21 course, we have this 10 per cent adder as well that is  
22 applied to certain supply options when the screening is  
23 done.

24 Q. Now, if you could turn to  
25 Interrogatory 4.2.22, it is a response to an

1 interrogatory from Energy Probe. Do you have that in  
2 front of you, Mr. Burke?

3 A. Yes.

4 Q. And the question we asked: Which  
5 market failures in electricity conservation has Ontario  
6 Hydro identified and how?

7 Now, in your response you initially  
8 defined market failures to mean any instance in which  
9 the normal market mechanisms had failed to result in  
10 the on optimum amount of energy conservation.

11 Now, implicitly in that definition,  
12 obviously Ontario Hydro planners must have first  
13 determined what the optimum of amount of energy  
14 conservation is before stating that there is a market  
15 failure; correct?

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1 [10:26 a.m.] A. Yes.

2 Q. And that a demand management program  
3 that follows, Mr. Burke, I believe, then, if it does  
4 not have success in the marketplace that Ontario Hydro  
5 predicts, and as your answer to 4.2.2 indicates,  
6 Hydro's DM programs concepts are intervention to  
7 overcome these failures that Ontario Hydro has  
8 identified, correct?

9 A. I am sorry, I'm not sure I understood  
10 that question. Would you repeat that?

11 Q. If the program itself does not have  
12 success in the marketplace that Ontario Hydro has  
13 defined as having an optimum amount of energy  
14 conservation, then this is when when your intervention  
15 in the marketplace is justified.

16 A. I guess what I am having difficulty  
17 with is does the program come before or after the  
18 intervention?

19 MR. B. CAMPBELL: I don't understand the  
20 question. The program, as I understand it from this  
21 interrogatory answer, is the intervention.

22 MR. MATTSON: Well, if there is a  
23 misunderstanding, I will go back.

24 Q. Ontario Hydro must first determine  
25 the optimum amount of energy conservation, correct?

1 MR. BURKE: A. Yes, Exhibit 76 contains  
2 our estimates of the potential induced EEI that is  
3 economics, and in that sense, from our perspective, as  
4 is, I think, fairly carefully outlined there, that is  
5 the optimum energy conservation in Ontario, if we could  
6 obtain 100 per cent of the market penetration of the  
7 eligible market, and in practice we don't expect to  
8 obtain 100 per cent, but all of the measures identified  
9 in the potential induced EEI are considered economic,  
10 relative to the alternative supply options, and in that  
11 sense it is the optimum amount of energy conservation.

12 Q. All right, but the intervention, you  
13 have identified at the normal market mechanism, it has  
14 failed, and it has failed in that you have tested it in  
15 the market, there has been a test in the market, or the  
16 actual intervention has failed in the market.

17 A. Well, perhaps some of the people who  
18 are more closely involved with the programs could  
19 provide specific examples, but typically the  
20 technologies that are included in our estimates of  
21 potential have almost no penetration in the marketplace  
22 now, and their economics are such that we would not  
23 expect them to have much penetration in the marketplace  
24 under current circumstances.

25 Q. No, I will be getting to the



1 specifics later. Just the principles themselves.

2 Now as you have already indicated this  
3 morning, your basic screening tests, when I say basic,  
4 it is the test that each and every program must test,  
5 is the economic efficiency test and total customer cost  
6 test, correct?

7 A. Yes. I have tried not to use the  
8 word economic efficiency. I have used the total  
9 customer cost test deliberately, because economic  
10 efficiency, as I have said, can mean many things to  
11 many people, and it depends what you are defining  
12 efficiency about and so on.

13 Q. But if the program passes this test,  
14 the TCCT test, in Hydro's view it is economic?

15 A. Relative to the alternative supply.

16 Q. You have also indicated, Mr. Burke,  
17 just as a way of review on these tests, is that after  
18 it has passed this test, there a number of other tests,  
19 and we have all heard about the other tests that go  
20 into determining which programs eventually are  
21 implemented by Hydro?

22 A. Well, in determining the potential  
23 induced, no other tests are required. In designing  
24 programs, my understanding is that some of the other  
25 tests are considerations that are taken into account in

1 the design programs and how incentives, for instance,  
2 might be structured and so on.

3 Q. It is not just a matter of picking  
4 the demand management program, which is the most  
5 cost-effective according to the TCCT?

6 A. Well, as we have indicated, we are  
7 intending to get the maximum cost-effective demand  
8 management. So, if any program or technology, and it  
9 really is technologies when we are looking into the  
10 longer term, is cost-effective, then we have to pursue  
11 it in order to obtain the targets we have set  
12 ourselves, whether it is the most cost-effective or  
13 not.

14 Q. Now, Mr. Burke, if a demand  
15 management program has passed the TCCT test but fails  
16 in the marketplace, that's how we arrive at what we  
17 call a market failure or Ontario's Hydro's position is  
18 that there is a market failure there?

19 A. I can only think that you must be  
20 misusing the word program, because a program, we hope,  
21 doesn't fail in the marketplace. It is designed to  
22 succeed in the marketplace.

23 Do you mean if it -- well, I will let you  
24 try and explain what you mean by a program.

25 Q. If a demand management technology or

1 option, which has passed your TCCT test but fails in  
2 the marketplace, then there must be a market failure  
3 according to Ontario Hydro.

4 A. We would certainly look for other  
5 explanations for why that technology is not being  
6 adopted in the marketplace.

7 Q. But also the other alternative is  
8 that Ontario Hydro planners may have been wrong in  
9 weighing the cost of benefits in the total customer  
10 cost test, and then the test for economic efficiency or  
11 cost-effectiveness test would be unreliable, correct,  
12 if they were wrong?

13 A. Well, if the costs of the program or  
14 the savings, energy savings associated with the program  
15 are incorrectly specified in the application of the  
16 test, then it could lead to misleading results.

17 But I guess we are operating on the  
18 assumption that we have made our best estimate of costs  
19 and energy savings, and it is one of the reasons why we  
20 try to work with technologies that we have a reasonable  
21 amount of information about.

22 Q. But certainly you have one test,  
23 which is your market test, where it has failed, and  
24 then you have the planners at Ontario Hydro saying,  
25 "We've looked at it through our test, and it's passed,"

1 and therefore, whether or not you have done that test  
2 properly, and the variables that go into it really is  
3 the basis of whether or not you are right or the market  
4 is right?

5 A. In doing analysis for the long-term  
6 potential, the total customer cost test has been  
7 assumed to be the guide for whether a technology or  
8 measure should be included in our potential induced  
9 EEI.

10 When it comes down to individual programs  
11 in practice, I think there may be a lot more detailed  
12 considerations that become evident, and it could be  
13 other factors, other cost elements become apparent and  
14 are taken into account, and things that either appeared  
15 too expensive before become cheaper, and things that  
16 maybe appeared to be cost-effective before are no  
17 longer pursued.

18 Q. Mr. Burke, but getting back to the  
19 test, if Hydro's estimation of the optimum amount of  
20 energy conservation is wrong, just assume it is wrong,  
21 and the TCCT has overestimated the cost-effectiveness  
22 of the demand management technology, now my point is  
23 then in terms of economic efficiency, would this  
24 program no longer be economically efficient, on that  
25 very narrow sense of the word? Would it be a waste of

1 the public's money if you were wrong and the market was  
2 right?

3 A. I think one of our basic positions is  
4 that there is quite a difference between the conditions  
5 that are used in an analysis, used in a total customer  
6 cost test, and those that generally prevail in the  
7 marketplace from a perspective of how consumers make  
8 their decisions, and in fact it is one of the major  
9 reasons for undertaking the total customer cost test,  
10 that the life, using a life cycle cost approach,  
11 applying a discount rate in real terms such as used for  
12 supply planning purposes, that sort of approach that is  
13 embedded in the total customer cost test is not the  
14 typical basis for an industry or private citizen making  
15 decisions about the cost effectiveness of demand  
16 management. And one wouldn't necessarily expect there  
17 to be a sort of, if the market is right or the market  
18 is wrong, that implies something about the total  
19 customer cost test.

20 I'm not sure you can make any direct  
21 inferences that the market was right, if the total  
22 customer cost test was wrong. The market is acting  
23 quite differently from the basis on which the total  
24 customer cost test is being calculated, and the total  
25 customer cost test is devised in such a way that it can



1 make a cost-effective comparison with alternative  
2 supply options in the manner in which electric  
3 utilities do their supply planning.

4 Q. I appreciate that, Mr. Burke, and I'm  
5 going to actually -- we will be getting into the  
6 specifics of the test. But, theoretically, would you  
7 agree that there are two ways, and I mean Hydro has, in  
8 the past, used what they call the no-losers test, et  
9 cetera. But there are two ways that one can evaluate  
10 the cost effectiveness of a demand management option,  
11 and there may be more ways, but two ways that I would  
12 like to point to.

13 The first would be to use a test, such as  
14 the TCCT, and assess all the costs and benefits and  
15 determine the basis of those results, and if the pluses  
16 outweigh the minuses, it is passed.

17 But another way would be to have a  
18 supplier come forward with the product in the market  
19 provide it as cheaply as possible, and see if the  
20 customers take it. Those are two ways to test the cost  
21 effectiveness of an option.

22 A. Well, that is just point, you test  
23 two different things.

24 Q. Are we not --

25 A. It is not the same cost



1 effectiveness. It is what you are determining if you  
2 put a product into the marketplace is whether the  
3 marketplace is prepared to buy the product. That  
4 doesn't make the market's choice efficient, it doesn't  
5 talk about whether the marketplace was making a  
6 cost-effective choice. Because the market does not  
7 necessarily have all the information, and it doesn't  
8 necessarily operate in a neat way, like in early  
9 economic theory books, where everybody makes their  
10 decisions on the same basis. In this marketplace  
11 people don't make their decisions on the same basis,  
12 and it is for that reason that we have at least two  
13 approaches.

14 Q. I agree, Mr. Burke, they are not the  
15 same. And so we have the two approaches. What I am  
16 saying, though, is that they are two valid approaches  
17 to measuring cost effectiveness. Don't you agree?

18 A. They give you different estimates of  
19 cost effectiveness, and they give you it for different  
20 decisions that people are trying to make. The market  
21 can determine what it believes to be cost-effective  
22 under the parameters that prevail in the market at the  
23 time. The total customer cost test tells you what is  
24 cost-effective under a different set of parameters that  
25 prevail in the realm of electricity Demand/Supply

1 Planning. And we are trying to bridge these gaps.

2 Q. And the TCCT is giving you an  
3 indication of where those untapped opportunities are,  
4 correct?

5 A. Relative to alternative supply  
6 options, yes.

7 Q. Now, Mr. Burke --

8 A. My point, maybe I should be clear, is  
9 there is no absolute test of cost-effectiveness.

10 Q. So, no absolute test, and in fact  
11 TCCT can be wrong as well.

12 A. It is not a question of wrong or  
13 right. It is the cost-effectiveness is always relative  
14 to something, or within a defined market or set of  
15 decision rules. It is not a blanket statement that can  
16 be made for all time, and one test determines what is  
17 cost-effective, or there is some sort of hierarchy  
18 here.

19 Society chooses, perhaps, to decide that  
20 certain results are more important than other results.  
21 That is, they may be more important to pass the total  
22 customer cost test than to be chosen in the  
23 marketplace. That is almost a policy choice. It is  
24 not something where someone can say it is more  
25 efficient absolutely than some other way, and that one

1 test somehow of what is more efficient or  
2 cost-effective is superior to another.

3 Q. Mr. Burke, let's not leave what is  
4 already as evidence. That is, we are not speaking of  
5 policy choices. Ontario Hydro's point is that this  
6 test, this TCCT test, if it passes, then the demand  
7 management option is cheaper than the supply option.

8 A. Yes, stated that way I can agree. It  
9 is cost-effective. But that result can be overturned  
10 by whether or not the technology is successful in the  
11 marketplace.

12 Q. But we also don't need to go into  
13 principles such as least cost planning, et cetera, that  
14 bring in other social, environmental costs, and include  
15 those in any sort of a cost-effective measure, do we?  
16 In terms of the evidence of Ontario Hydro it is clear.

17 MR. B. CAMPBELL: Well, it is clear what  
18 we include in the total customer cost test, and that  
19 has been gone into extensively in Panel 3.

20 MR. MATTSON: Thank you.

21 Q. Now, Mr. Burke, I believe it is in  
22 the evidence that the demand management programs of  
23 Ontario Hydro are going to raise the rates, at least in  
24 the short term for certain, correct.

25

...

1 [10:40 a.m.] MR. BURKE: A. We certainly believe  
2 that's going to be the case, yes.

3 Q. In the long term, I believe the  
4 evidence was that it is less clear?

5 A. That's correct.

6 Q. Now, at interrogatory, if you could  
7 turn to Interrogatory No. 4.2.27.

8 THE CHAIRMAN: By the way, we should give  
9 the last interrogatory a number which is 4.2.22.

10 MR. B. CAMPBELL: My understanding is  
11 that it would be No. 20 in Exhibit 261.

12 MR. MATTSON: So this will will be 21.

13 THE CHAIRMAN: The one that we are coming  
14 to now, I'm sorry, I didn't get the number.

15 THE REGISTRAR: 261.20.

16 MR. MATTSON: Interrogatory 4.2.27.

17 MR. B. CAMPBELL: That would be 261.21?

18 THE CHAIRMAN: Right.

19 MR. B. CAMPBELL: Thank you.

20 ---EXHIBIT NO. 261.20: Interrogatory No. 4.2.22.

21 ---EXHIBIT NO. 261.21: Interrogatory No. 4.2.27.

22 MR. MATTSON: Q. My only question  
23 arising from this interrogatory very quickly is, we  
24 asked for each year of the DSP forecast period  
25 including 1991, please indicate the percentage of the

1 annual electricity price attributable to all Hydro's  
2 DSM efforts indicate that there will be a study and it  
3 will provided on the completion. Are there any results  
4 from this study at all yet? Can anybody speak to the  
5 study itself?

6 MR. WILSON: A. I believe the study has  
7 been completed but I don't have the results with me.

8 Q. These results will be provided to the  
9 panel?

10 A. Yes.

11 Q. Do you know approximately what the  
12 numbers are in terms of rate increases?

13 A. No, I'm sorry I don't. As you will  
14 see, when you get the study, it relates to the demand  
15 management plan that precedes the version that we have  
16 been discussing for the last several weeks here, with  
17 the standards and fuel switching added. So, in some  
18 ways it's not as helpful as we would like it to be.

19 Q. Okay.

20 THE CHAIRMAN: Perhaps you should give  
21 this a number then as well.

22 MR. MATTSON: An undertaking that it  
23 being provided as soon as possible?

24 MR. B. CAMPBELL: Either that, Mr.  
25 Chairman, or lest we get lost in yet another generation



1 of run through this thing, I expect that rate impacts  
2 will be a matter that will be addressed when we are  
3 looking at the demand management and trying to  
4 integrate the overall conclusions. And quite frankly,  
5 what I would prefer is to deal with this on the basis  
6 of updated figures rather than old figures. These are  
7 not the only changes that we have to deal with. I  
8 think it is just makes more sense, and that will be  
9 available, as I indicated, somewhat later.

10 THE CHAIRMAN: Whenever. So, we don't  
11 lose track of it, there should be some note that it  
12 will be produced.

13 MR. B. CAMPBELL: I can give the Board  
14 the assurance that rate impacts, when all of the  
15 changes are incorporated into the planning, will be  
16 specifically dealt with in that material. I have  
17 already spoken to the fact that we expect to produce  
18 that material, and I can just give my friend the  
19 assurance that that will be there.

20 MR. MATTSON: Mr. Chairman, the only  
21 problem is that even though we understand that these  
22 will be updated and probably they will be updated in  
23 that there will be more of an effect because of the  
24 Chairman's remarks that more money will be going to  
25 demand management, but this would certainly be our



1 first indication of any sort of rate impact at what was  
2 the prior figures and as soon as we can get the study  
3 that's been completed, it would be helpful,  
4 understanding of course that there is an update  
5 underway. There is just no indication, whatsoever,  
6 what rate impact will be at this time.

7 THE CHAIRMAN: Is that any problem, Mr.  
8 Campbell?

9 MR. B. CAMPBELL: I assume if a study has  
10 been completed that it is available. As I said, my  
11 only problem is that I am concerned that we start  
12 dealing with a more updated, and I know that that's  
13 going to be coming along, so rather than move through  
14 two generations, I would like to focus on the latest.  
15 I know that is coming.

16 THE CHAIRMAN: I understand that, but I  
17 also understand that Mr. Wilson said that they had  
18 something now for the early ones, and I recognize that  
19 it would be much better to wait until we had the later  
20 figures, but if they want them, there is no objection  
21 to producing them, is there?

22 MR. B. CAMPBELL: No, other than it's one  
23 more study and analysis to keep track of in trying to  
24 remember on our side. We would certainly prefer to  
25 stick with the newer one.

1 Those are my submissions on the matter.

2 MS. PATTERSON: Would there be any  
3 methodology change in the new study?

4 MR. B. CAMPBELL: I am not familiar with  
5 it enough to make a judgment on that. I expect that it  
6 is the changes in assumptions that are more important.

7 THE CHAIRMAN: It's up to you, Mr.  
8 Mattson, if you want it we can put it down on the list,  
9 otherwise we can go on.

10 MR. MATTSON: Certainly, Mr. Chairman, we  
11 would appreciate if we had that study.

12 THE CHAIRMAN: All right. Put it down as  
13 the next transcript undertaking, number?

14 THE REGISTRAR: 267.9.

15 THE CHAIRMAN: Thank you.

16 MR. MATTSON: Thank you.

17 ---UNDERTAKING NO. 267.9: Ontario Hydro undertakes to  
18 provide a study on the rate impacts of  
demand management when completed.

19 MR. MATTSON: Q. Now, if I can move into  
20 the economic principles used by Ontario Hydro planners  
21 in the TCCT, in its application of demand management.  
22 One of your assessments in weighing the costs and  
23 benefits in a demand management option is to give a  
24 value to the costs associated with the customer costs;  
25 is that correct?

1 MS. FRASER: A. Yes, it's the cost of  
2 the measure.

3 Q. The measure. So, that would just be  
4 the capital cost, you are saying, of buying the measure  
5 or whatever it costs for them to receive?

6 A. We look at the incremental cost over  
7 the option and where we have the information about the  
8 impact that that might have on either increased  
9 maintenance or reduced maintenance or things like that,  
10 we include that. Where we don't have that information,  
11 we don't include it.

12 Q. So, when you say where you have that  
13 information, how often do you have that information?  
14 How often do you include it in your programs?

15 A. I am speaking at a program design  
16 level now as opposed to the screening level that Mr.  
17 Burke was speaking at. It would be indicated in the  
18 program concept reference document for each of the  
19 programs, all the information for each of the programs  
20 and all the analysis is included there. Off the top of  
21 my head I couldn't tell you which ones we had done  
22 specific maintenance or non-maintenance, and things  
23 like that.

24 I think I talked in great detail, for  
25 instance, about the street lighting program and the

1 impact of maintenance there.

2 Q. I have had a look through it, and is  
3 it fair to say, for example, in your heat pump, for  
4 example, operation you include the cost of maintenance  
5 because there is an increased cost to having a heat  
6 pump, that's an increased maintenance cost; correct?

7 A. I am not familiar with the heat pump  
8 program myself.

9 MR. McLELLAN: A. In that program it was  
10 considered that the cost of maintenance is slightly  
11 more than the system it was replacing and that was  
12 included, yes.

13 Q. But generally, it's the cost to the  
14 consumer in terms of weighing the values and pluses.  
15 The cost to the consumer is given basically the cost of  
16 the technology or of the program?

17 MS. FRASER: A. Again, it's the  
18 incremental cost over the energy efficient option.

19 Q. Yes. Now, would you agree that there  
20 are other costs that are incurred by the customer in  
21 implementing the demand management measure, costs that  
22 aren't included in the TCCT test?

23 A. As I indicated, where we don't have  
24 information we don't include that. I am not sure  
25 exactly what you mean.

1 Q. So, I take it then where you don't  
2 have information, is it fair to say where it's  
3 difficult to quantify these costs, then the costs  
4 aren't included where you don't have information?

5 A. It's difficult to quantify it. In  
6 addition, we also have a number of programs which are  
7 comprehensive such as savings by design, the guaranteed  
8 energy performance program, accelerated payback  
9 program, the load shifting program, industrial, and  
10 obviously we haven't built in all the costs  
11 individually of each of those potential measures. The  
12 volume would be too much.

13 What we do is we take representative  
14 measures and look at the costs and benefits there. And  
15 then, for instance, in savings by design, we will  
16 actually then on a project basis look at the costs and  
17 benefits and the maintenance of a particular project  
18 when we actually have the engineering estimates for  
19 those costs.

20 Q. But the accuracy of your test then  
21 with respect to customer costs is limited to the  
22 information that you have, or that is available or can  
23 be quantified.

24 A. Absolutely.

25 Q. And such costs as changing habits,



1 adjusting to a service of a different quality,  
2 incurring costs of time, risks or inconvenience, it's  
3 very difficult to quantify very little information?

4 A. Sometimes we do tests to find out  
5 some of those costs.

6 Q. Sometimes. Could you point to a  
7 program so I can see how that works?

8 A. Yes. That occurred in the compact  
9 fluorescent program with Loblaws, and that additional  
10 dates that was gathered in that test was used in the  
11 multi-retailer compact fluorescent program.

12 I believe there were numerous showerhead  
13 test programs that were done and information that was  
14 gained and research. All of this information again is  
15 filed in the PCRD in terms of the evolution of programs  
16 and the market research that that information was based  
17 on is also in the Registry of Customer Research that  
18 was filed in a number of interrogatories.

19 Q. All of these costs incurred by  
20 Ontario Hydro in terms of testing and market, and going  
21 out and trying to determine what costs are incurred by  
22 the customer, are these all included in Ontario Hydro's  
23 costs in terms of the TCCT test?

24 A. They are included in the overall  
25 screen that Mr. Burke talked -- that level, and we



1 talked in great detail with with Mr. Poch two weeks ago  
2 about the \$350 figure that was used for the purpose of  
3 the Demand/Supply Plan for particular programs if we  
4 have an indication of specific research that's  
5 required, and sometimes that is indicated in a specific  
6 program, then that's included. But by and large, at  
7 the program level it's the incremental cost that we  
8 look at.

9 Q. Sorry, just to understand. If, in  
10 fact, Ontario Hydro then does go out and try and  
11 identify or get this information with respect to the  
12 customer-borne costs, again, are those costs included  
13 in your test in weighing the pluses and minuses of the  
14 actual cost-effectiveness of the option?

15 A. Where we know and can attribute them  
16 specifically to the incremental program, yes.  
17 Sometimes market research is done on a broader basis  
18 and it can't be connected to one specific program.

19 Q. Would that be most of the time?

20 A. That would be 50/50.

21 Q. So, that, in fact, may be one area  
22 where the TCCT may have under represented the costs?

23 A. I guess I would point out that when  
24 you are dealing, for instance, with a program say such  
25 as lighting, which has a net total customer cost test,

1 a net benefit to the total customers of over \$300  
2 million, that the \$20,000 that we might pay for some  
3 market research sometimes might get lost. It is not  
4 material with respect to that.

5 So, it's not something that's going to  
6 make or break a particular program, spending \$20,000 or  
7 not spending \$20,000 on the market research. It might  
8 be critical in terms of making or breaking your program  
9 in terms of the information that we need to make sure  
10 the program works.

11 Q. I understand that but that is a given  
12 program and this is just one cost I am focusing on.

13 A. That's right.

14 Q. If, for example, I can give you an  
15 example, if your compaction fluorescent light bulb. In  
16 fact the Hydro representative had to go to each home to  
17 install it to ensure that it was put in a high end  
18 place, certainly if those costs were included, it would  
19 no longer be cost-effective?

20 A. Well, those costs are --

21 MR. McLELLAN: A. No, that wouldn't any  
22 longer be cost-effective. That was the reason why the  
23 the program was designed the way it was through the  
24 retail marketplace.

25 Q. All right. If you could turn to

1 Energy Probe Exhibit 283. The exhibit is the short  
2 title Ontario Energy Board HR20 Finding on Demand  
3 Management. And particularly I am looking at page 31.

4 Have you read, Ms. Fraser, this paragraph  
5 3.3.15?

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1 [10:56 a.m.] MS. FRASER: A. I don't see that  
2 particularly numbered that way.

3 MR. B. CAMPBELL: I believe the pages are  
4 out of order, Ms. Fraser.

5 MS. FRASER: Oh. I haven't read it in  
6 the last week.

7 MR. MATTSON: Q. If I can just read a  
8 sentence into the record, two sentences. And it  
9 starts:

10 Secondly, the Board shares the  
11 concern of Dr. Ruff that the use of the  
12 test may result in the funding of by  
13 Hydro of uneconomic energy management  
14 programs, since the TCCT does not take  
15 into account customer costs that are  
16 difficult to quantify. In the Board's  
17 view, depending on the severity of this  
18 omission, Hydro could be including  
19 programs that are only economic because  
20 the inconvenience borne by customers is  
21 not reflected.

22  
23 Ms. Fraser, would you agree with that,  
24 that that is a possible outcome, given the way that you  
25 do your TCCT tests?

1 MS. FRASER: A. To the extent that we  
2 don't have information that is difficult to quantify,  
3 as I have indicated, that is a possibility. However,  
4 with my understanding of all the programs that we have  
5 taken through say in the commercial sector, or the  
6 industrial sector, and I think it is also true for  
7 residential, that we have got a fair bit of room in  
8 terms of the net benefit.

9 As I indicated, lighting was \$339 million  
10 before we would come up against, and I don't think that  
11 the customer inconvenience cost, I believe there are  
12 also as many costs on our benefits that are probably  
13 not included either, in terms of perhaps better quality  
14 lighting, those sorts of things. And I think you could  
15 probably come up with a wash in either way. I don't  
16 think it is that --

17 Q. Those are in fact, better lighting,  
18 in fact, are included in customer borne costs, are they  
19 not, whether there is a benefit or a negative. You  
20 don't do the informations, no way. You can tell  
21 whether or not -- they may like the lighting more, they  
22 may not.

23 A. No, the basis for our program with  
24 respect to lighting is that we want to make sure that  
25 quality lighting is installed, that they don't end up

1 with less energy service as a result, i.e., less hot  
2 water, less light.

3 There are cases, however, where newer  
4 technologies such as T8 lighting could improve the  
5 overall ambience of the room.

6 For example, instead of the cold white  
7 kind of light we have here with 34 watt energy saving  
8 tubes, a T8 light would make us all look like we have  
9 just come back from Florida and make us look very  
10 healthy. Those benefits are not indicated and not  
11 quantified.

12 We actually have customers that have put  
13 the case to us that they have had reduced absenteeism  
14 because they have installed T8 lighting, because people  
15 go into the washroom and look at themselves, "Well, I  
16 guess I don't look as bad as I thought." So, we don't  
17 quantify those sorts of things.

18 MR. BURKE: A. I'd just like to add to  
19 what Ms. Fraser is saying, that in general for  
20 screening purposes for estimating potential induced, we  
21 are quite comfortable with the fact that the  
22 technologies or the measures that we are talking about  
23 tend to either maintain or increase the quality of the  
24 service to the customer.

25 The R2000 house, for instance, definitely



1 has all sorts of extra benefits for the customer, in  
2 addition to the pure energy savings that are what is  
3 measured by the total customer cost test.

4 So that I think on that score adjusting  
5 to the difference in the quality of energy service is  
6 likely to be a positive, not a negative.

7 And secondly, I indicated in my direct  
8 evidence the various load reduction curves. That is  
9 the plots of cost of measures versus megawatts saved.  
10 And for all sectors it is quite clear that there is a  
11 fair bit of padding. Most of the measures are measures  
12 that are very cost-effective.

13 There are, of course, some measures that  
14 are close at the margin, and one would have to look at  
15 those particularly carefully. But essentially, most of  
16 the megawatts that are included in the potential and in  
17 the attainable quantities have a lot of room to  
18 accommodate any of the concerns you have. But my sense  
19 is that they would rarely arise in practice.

20 Q. First, there are two points that I'd  
21 just ask in reply to both of you. First of all, there  
22 is no question that it's clear from the test that  
23 Ontario Hydro believes that there are more benefits  
24 than negatives, minuses, from this program. That is  
25 clear. And I'm sure that you believe that the customer

1 will like the product more, maybe they will like it  
2 more than the old product. But that isn't what I'm  
3 asking.

4 If, in fact, they are cost-effective to  
5 the customer, and if, in fact, they are going to like  
6 them more than they are going to like their old stuff,  
7 why aren't they out buying them on their own? And this  
8 is the untapped opportunities that Ontario Hydro is  
9 asking us about. What I am saying to you is you may be  
10 wrong, because you don't have the information yet, is  
11 that correct?

12 A. I'm trying to be quite clear.

13 MR. B. CAMPBELL: Just a moment, just a  
14 moment, Mr. Chairman. We did about a day of direct  
15 testimony on the various barriers that exist between  
16 moving from a potential and actually having these  
17 things implemented in the real world. And unless my  
18 friend wants this panel to repeat the day of that  
19 testimony, then I believe he has an obligation to ask  
20 much more specific questions than simply open-ended  
21 invitations to repeat what has been done, that I expect  
22 at least a day or more was spent on this in direct, and  
23 and certainly much more since then in cross already.

24 MR. MATTSON: No, I don't expect them to  
25 repeat direct. In fact, Mr. Chairman, I'm just asking

1       them questions about the direct.

2                   Q.   In areas where, for example, customer  
3       borne costs, if you don't have the information, it is  
4       not included in the test. You have now said to me that  
5       Ontario Hydro, though, feels that there may be benefits  
6       that haven't been included, that's where we are at  
7       right now. And there may be, in fact, negatives that  
8       haven't, I'm saying. And I understand that you believe  
9       the benefits outweigh the pluses. So we don't need to  
10      go back into the direct testimony. But that's  
11      undetermined. That's what I am saying, correct?

12                   MR. B. CAMPBELL: Mr. Chairman, I can  
13      only respond to the questions that are asked. My  
14      objection is with respect to the question that was  
15      asked. These witnesses have made it perfectly clear  
16      that the kinds of concerns that Energy Probe is raising  
17      in these questions they do not believe are material.  
18      They have been perfectly clear on that.

19                   If my friend wants to test that, fine.  
20      But an open-ended kind of question that was asked, in  
21      my submission, is a complete waste of the Board's time.

22                   THE CHAIRMAN: Well, generally speaking  
23      arguments between counsel and arguments between the  
24      counsel and panel about principles don't help us a  
25      great deal. We understand in general what the position

1 that the various parties are, including this party who  
2 is here.

3 One can't expect Ontario Hydro to change  
4 its position as a result of the arguments that are  
5 presented to it through the means of cross examination,  
6 and really what happens in many of these cross  
7 examinations, not only this one, is that the parties  
8 give Hydro a second or third or sometimes fourth, fifth  
9 or six chance to reinforce their position. Whether  
10 that's a good thing to do, I don't know. But I think  
11 what you have to do is ask the question rather than get  
12 into arguments about the various principles. We  
13 understand that there are fundamental differences of  
14 opinion between the approach of this party and the  
15 panel about demand management philosophy. We know  
16 that.

17 MR. MATTSON: Thank you, Mr. Chairman.

18 Q. Let me put your Counsel's answer to  
19 you, then. Are the remarks of the OEB with respect  
20 that these programs, that they are only economic  
21 because the inconvenience borne by customers is not  
22 reflected, is that not material to Ontario Hydro's  
23 future test, the TCCT, or are you attempting to  
24 implement?

25 MR. B. CAMPBELL: Just a moment. I don't

1 want to be picky about this, but the OEB did not say  
2 they were uneconomic. They said there was a concern  
3 that they might be, and the panel has answered that and  
4 said any concerns of that type are not likely to be  
5 material. And they have explained why.

6 Now if my friend wants to test that,  
7 again, I have absolutely no objection to that. But if  
8 he's going to put to them what the OEB said, please,  
9 Mr. Chairman, they are entitled to have it right.

10 MR. MATTSON: Mr. Chairman, again, the  
11 question is, as it stands, I quote the OEB, and I ask  
12 if Counsel's remarks that this is not material, now  
13 he's changed it to not likely to be material, is that  
14 the position of Ontario Hydro?

15 MS. FRASER: It's my belief, and from my  
16 detailed examination of programs that I'm very familiar  
17 with, that the customer costs that are difficult to  
18 quantify that are cited here are not material.

19 MR. MATTSON: Q. All right, and in that  
20 detailed examination, why do you call it a detailed  
21 examination? You don't have the information, I believe  
22 is the evidence, correct?

23 MS. FRASER: A. There are some things  
24 that are difficult, to quantify. As I indicated, we  
25 haven't quantified the benefit of the T8 lighting.



1 There are some things that are difficult to quantify,  
2 there are some things that we do not necessarily have  
3 information on because we run comprehensive programs,  
4 so we haven't included every possible option that might  
5 be looked at.

6 However, what we do do is fund  
7 feasibility studies, so that the consulting engineer  
8 working for the customer can do that cost benefit study  
9 for us and for the customer. And that when we are  
10 dealing with large projects, such as under savings by  
11 design, we take another look at the particular project,  
12 in addition to the program design of the cost  
13 effectiveness tests.

14 But I don't think the things that we are  
15 missing in our costs and benefits right now are that  
16 material. I'd agree that there is no way in the world  
17 that we have all the information that I'd love to have  
18 to design all the perfect programs. We are in the  
19 process of this, like all utilities, still learning an  
20 awful lot. But I think we have got a pretty good basis  
21 on which to make the kinds of judgments that we have  
22 made so far.

23 Q. Okay, I'd like to go then to a  
24 concrete example, to your low flow showerhead, which is  
25 in your PCRD. It is page 71 to 82.



1 A. Could we have that page again please?

2 And which volume were you looking at in the PCRD?

3 Q. Volume 1.

4 A. Which page?

5 Q. I believe it is 71 to 82, in

6 residential. Do you have that?

7 A. Not in volume 1.

8 Q. It is program summary, April Showers,  
9 000071, residential.

10 MR. McLELLAN: A. Okay.

11 Q. And you might also at the same time,  
12 so we can get it, pull out Interrogatory No. 4.2.23,  
13 and we'll have all the material in front of us.

14 THE CHAIRMAN: That is 261.22?

15 MR. MATTSON: Thank you, Mr. Chairman.

16 THE CHAIRMAN: Interrogatory No. 4.2.23.

17 ---EXHIBIT NO. 261.22: Interrogatory No. 4.2.23.

18 MR. McLELLAN: I think we are ready.

19 MR. MATTSON: Q. Now page 76 of it, I  
20 notice that free riders is at 8 per cent, correct? Now  
21 that would mean that few people would buy these on  
22 their own accord, correct, unless Ontario Hydro  
23 intervened into the market?

24 MR. McLELLAN: A. That free ridership  
25 number was based on discussions with manufacturers to

1 find out what percentage of current sales were, the  
2 reduced flow showerheads, as opposed to the high flow.

3 Q. These would be for private sector  
4 manufacturers?

5 A. Yes.

6 Q. And was Ontario Hydro, after  
7 completing their test then, that it was concluded that  
8 given the optimum level of conservation, that only 8  
9 per cent of the market had been -- or 8 per cent of the  
10 people were taking advantage of this opportunity to  
11 save money?

12 A. Well, given the way the showerheads  
13 were put on the market and advertised as low flow  
14 showerheads, that was the way sales were. That is not  
15 what I would consider optimal level of information to  
16 consumers, so that they could make a valid choice.

17 Q. There are, if we look at the  
18 interrogatory that I have cited, that is Interrogatory  
19 No. 4.2.23, interrogatory from Energy Probe, and if you  
20 will look down the Ontario Hydro response to costs  
21 include, we see the last one there is the participant  
22 cost is zero. It's one for one exchange.

23 MS. FRASER: A. I would point out that  
24 the information that is referred to in the  
25 interrogatory is the commercial program, not the

1 residential one, which you have cited in the PCRD.

2 Q. All right.

3 A. So, we are dealing with two different  
4 programs here.

5 Q. Have you included participant costs  
6 in the residential one that aren't included in the  
7 industrial and commercial one?

8 MR. McLELLAN: A. Yes, in the  
9 residential program the participant cost was  
10 approximately 75 per cent of the purchase price of the  
11 showerhead. It was a program of substantially  
12 different design than the commercial program.

13 Q. And that 75 per cent was money for  
14 the showerhead?

15 A. Yes. The program was that Hydro  
16 would offer a rebate of up to 25 per cent of the cost  
17 of a showerhead.

18 Q. The commercial one then referred to  
19 in the interrogatory was a give away, was it?

20 A. Yes.

21 MS. FRASER: A. That's correct. We  
22 basically used the commercial showerhead program as a  
23 door opener to get managers of hotels, motels, rental  
24 apartments, condominiums interested in energy  
25 efficiency. And so we offered to do that first as an

1 interstep, and it has been quite successful. We have  
2 probably got over 60,000 showerheads installed that  
3 way.

4 Q. And I will get to a measure of  
5 success in a moment. But first of all, it's clear that  
6 in the commercial program, as in the residential, that  
7 there were no other customer borne costs, other than  
8 the capital for -- in the residential, for example, in  
9 the 75 per cent of the cost, but in the commercial  
10 there was nothing. There were no customer costs  
11 included in your total customer cost test.

12 A. I am sorry?

13 Q. There were no other costs included in  
14 your total customer cost test attributable to the  
15 customer. In terms of the commercial, when it was  
16 given away free, you didn't include any other costs.

17 A. As indicated in 4.2.23, the costs  
18 here, I have just noticed an error in terms of  
19 comparing the two documents in actual fact.

20 If you look on page 89 of the program  
21 concept reference document, under the commercial tab,  
22 at the very bottom of the page indicates the cost  
23 breakdown in nominal 1990 dollars include the  
24 showerhead installation and the cleaning once every 15  
25 years.

1 Q. So these --

2 A. And then the water cost savings  
3 offset that.

4 Q. These were in fact then, the  
5 showerhead was \$10 each. Who was paying these costs,  
6 \$10 each for the showerheads?

7 A. The total customer cost test doesn't  
8 determining who pays them. It is a comparison of costs  
9 and benefits from two different perspectives, from the  
10 participant, from the customer perspective and the  
11 total customer perspective.

12 Q. But with respect to the customer  
13 borne costs, there was no cost to the customer of the  
14 actual showerhead?

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...

1 [11:15 a.m.] A. No. Showerheads, the cost to the  
2 customer was that he had to provide us with the  
3 showerheads that were taken out of his facility, in  
4 return for the new ones, and we did this for a couple  
5 of reasons: One, to ensure that they were actually  
6 installed and not ending up someplace else, and  
7 secondly, to ensure that the savings then would be  
8 there in that the materials were properly either  
9 disposed of or recycled or reclaimed, depending on the  
10 actual materials in the goods.

11 Q. Now, you have put for installation \$2  
12 for showerhead and cleaning \$1, and this is in the  
13 commercial program. Are these included in the  
14 residential program, these maintenance costs?

15 MR. McLELLAN: A. No, we didn't consider  
16 that there was any incremental cost incurred by the  
17 homeowner in installing these showerheads, because  
18 virtually all of them installed it themselves.

19 Q. So, with respect to the residential  
20 consumer then, these customer costs weren't included,  
21 those you have identified nor any others?

22 A. Installation and maintenance costs  
23 were not included, no.

24 Q. Now, when the Ontario Hydro Energy  
25 Board mentions inconvenience, installation hassle, for



1 example, a number of things that go along with  
2 installing a low flow showerhead, would these be costs  
3 that might be an inconvenience to the consumer that  
4 aren't showing up in the TCCT?

5 A. Yes, you're right that it doesn't  
6 show up in the TCCT, but those were issues that we went  
7 into in quite depth in the market tests. We wanted to  
8 find out what the reactions to customers were of these  
9 showerheads and whether or not they were having trouble  
10 installing them.

11 When we found out through a couple of  
12 showerhead pilot programs that that was not an issue,  
13 then we proceeded to our province-wide programs.

14 MR. BURKE: A. I just wanted to say that  
15 the levelized costs that we are dealing with here are  
16 very low compared to the avoided cost for this option.  
17 There would have to be incredible inconvenience to make  
18 this one not work out from an economic perspective. I  
19 think we are dealing with a situation - this  
20 information is contained in Appendix A3 of Exhibit 76 -  
21 where the lifecycle costs about a half cent for this  
22 technology the way we have analyzed it, and the avoided  
23 cost about 4.6 cents. So, you have picked an example  
24 that has extremely high benefits, the way we have  
25 calculated it, and the hassle factor would have to be

1 extremely high to make this uneconomic.

2 Q. Well, Mr. Burke, if, for example, it  
3 wasn't compatible with the threads and they didn't use  
4 it, would it be cost beneficial?

5 A. The instance of that I will leave to  
6 Mr. McLellan to --

7 Q. Just the question itself, would it be  
8 cost beneficial if it wasn't installed?

9 MS. FRASER: A. It's a program design  
10 issue rather than a screening issue.

11 Q. With respect to principles, with  
12 respect to cost benefit analysis?

13 MR. BURKE: A. In principle, I don't  
14 know what percentage of the program assumes don't end  
15 up perfectly installed. But again judging by these  
16 numbers, you would have quite a lot of room for  
17 incorrect or incomplete installation for the program  
18 itself still to remain economic.

19 Q. But, Mr. Burke, getting just to  
20 principles and aside from the program, you have  
21 indicated that you don't have the specifics of the  
22 program, and you have also indicated that Ontario Hydro  
23 doesn't look at the margin of cost-effectiveness of any  
24 given program; there are other factors to be included.  
25 This program in fact --

1 A. We do look at the margin.

2 Q. But you have noted that there are  
3 many that are closer; correct?

4 A. You picked the showerheads, I am just  
5 giving an example that in this case there is a wide  
6 margin.

7 Q. I agree. But principally you don't  
8 always look at that, do you, the margin?

9 A. No, I guess what I said was that  
10 there are a lot of programs that have wide margins.  
11 This happens to be a particularly wide one, and there  
12 could be others that don't have as wide a margin, but I  
13 am not sure what we are getting at.

14 Q. That's the answer that I wanted,  
15 first of all. And the second answer then is, if they  
16 don't install it, it's not cost benefit; is it?

17 A. No, I think there is a distinction  
18 here between each and every individual showerhead and  
19 the program itself. The program design has to  
20 recognize the fact that some people may not install it,  
21 and that's, I am sure, something that the program  
22 designers have thought about.

23 Q. Right. But at the principle of the  
24 TCCT you don't include those costs, do you, Mr. Burke?  
25 You don't look at those customers?

1 A. No, as a matter of fact no. We take  
2 into account the technology, not the program.

3 MR. McLELLAN: A. But when we were  
4 designing the program and we run the TCCT at that  
5 point, the assumptions include percentage of people who  
6 will not install the showerhead and all of the other  
7 criteria at program design time.

8 Q. And you have indicated that those  
9 costs attributable to Ontario Hydro are not included in  
10 the TCCT. Those costs of doing the project, looking,  
11 trying to find out these costs, you don't include that  
12 in the original cost benefit analysis, do you?

13 MR. B. CAMPBELL: Just a moment.

14 MR. MATTSON: That's in the evidence, Mr.  
15 Campbell.

16 MR. B. CAMPBELL: I am just trying to  
17 clarify the question. The witnesses have talked about  
18 several layers at which the TCCT is applied and I just  
19 want to be clear which layer we are asking the question  
20 about here. I couldn't follow the question. We have  
21 talked about Mr. Burke for screening purposes, and  
22 these people for program design purposes, and the  
23 evidence is that it passes every time. I am not quite  
24 sure which we are talking about at this point.

25 THE CHAIRMAN: I think the evidence is

1 there is a distinction between the two and that's been  
2 given and I think we can perhaps move on to something  
3 else.

4 MR. MATTSON: Mr. Chairman, I am going to  
5 go, I would like to go through the costs not included,  
6 and if in fact Ontario Hydro witness says that it is  
7 included, that the cost is included and that they have  
8 done studies to define those costs, I would like to  
9 know if those costs of doing the studies, to find out  
10 if these costs are included, are also included in the  
11 program itself before we figure out whether it's a cost  
12 benefit.

13 THE CHAIRMAN: I would have thought they  
14 would have asked you to answer that question, but if  
15 you have got specific questions to put to them, please  
16 put them.

17 MR. MATTSON: There is a difficulty, Mr.  
18 Chairman, in the fact that there are different levels  
19 at which this test proceeds, and that's why I am trying  
20 to get the programs and the actual economic principle  
21 straight.

22 And so again, the actual costs that go  
23 towards finding out whether the pilot project has  
24 worked, what the cost customers feel about the low flow  
25 showerhead, if they have implemented, et cetera --



1 THE CHAIRMAN: Why don't you just ask the  
2 questions you want to ask.

3 MR. MATTSON: Q. These costs are not  
4 included in the TCCT; correct?

5 MR. McLELLAN: A. Well again, I have to  
6 say at which stage? At the program design stage, as we  
7 are preparing the program to launch out in the public,  
8 yes we include though cost. They are part of the TCCT.  
9 So, when it comes to a final yes, we will run a program  
10 or no, we won't, and this is the way we will run it,  
11 those costs are indeed included.

12 Now, at the previous level, at the  
13 screening level, that is something that Mr. Burke could  
14 address, I believe.

15 MS. FRASER: A. As I have already  
16 indicated, the \$350 that was used in the Demand/Supply  
17 Plan at the screening level would include any of that  
18 kind research, program design costs, promotion, all  
19 those sorts of things.

20 Q. Okay. None of the costs associated  
21 with service reduction are included in the TCCT.

22 MR. BURKE: A. The assumption is there  
23 is no service reduction. That's one of the things that  
24 goes into the screen before we even check the  
25 economics.



1 Q. And that's the assumption?

2 A. No, I think there is usually a fair  
3 bit of evidence, because these technologies have been  
4 commercially applied. That's one of the reasons we, in  
5 fact, make this instance that we have commercial  
6 application.

7 There were, for instance, in the case of  
8 it T8 ballasts, economic ballasts associated with the  
9 T8 system, there were concerns from customers about  
10 negative spin-off effects of the ballasts upon  
11 installation, and so two years ago when we were doing  
12 our analysis we did not include electronic ballasts at  
13 that time because we felt that the service provided to  
14 the customer was not necessarily an improvement.

15 Once we became convinced that T8s could  
16 be used in conjunction with the dedicated ballasts, it  
17 did not generate harmonics in the rest of the power  
18 supply of the building and so there were no other  
19 negative spin-off effects, that the quality of the  
20 light was better and so on, we were happy to include T8  
21 systems with electronic ballasts in our estimates of  
22 potential induced. At that point you look at  
23 economics. But until we are satisfied that the  
24 technology, in fact, offers a better quality service  
25 all around, you don't even screen it economically.

1 Q. Well, Mr. Burke, if your assumption  
2 is that there is no loss of service and you are basing  
3 that upon -- you say you have done a fair bet of  
4 evidence, much of it commercial application --

5 A. Well, in fact all of the  
6 technologies, as we have indicated, we have seen  
7 applied commercially before we use them in the  
8 estimates of potential induced.

9 Q. And the Water Pik example, you have  
10 indicated there is a great benefit to it, and I have  
11 picked that example because of that benefit. You have  
12 also indicated there is no loss of service.

13 Why doesn't everybody go out and use the  
14 Water Pik? Why does the market show that there is only  
15 8 per cent free riders? Why are 92 per cent of the  
16 people not buying it, if you are using the commercial  
17 application?

18 MR. McLELLAN: A. In that case, that's  
19 the case of the investigation we did before we launched  
20 the program to find out why that was happening. That's  
21 one of the things we have to do to find out why  
22 consumers aren't buying.

23 It was a combination of a number of  
24 things. It was of the number of units available for  
25 sale on retailer shelves, it was the information

1 contained on the packaging itself, and it was just  
2 customers' perception of what they needed as a  
3 showerhead.

4 Now, we have designed the program to  
5 maximize information, stock availability and the  
6 elements that we thought would overcome that natural  
7 market penetration rate. And just as a little point of  
8 what happened after the program, availability of low  
9 flow showerheads has just exploded. They now dominate  
10 shelves in stores whereas it was only a low percentage  
11 before. So, it's a case where you have to change the  
12 offering before you can change purchase patterns.

13 Q. Is it your view, then, that Ontario  
14 Hydro can do a better job marketing these Water Piks  
15 than, for example, or these low flow showerheads, for  
16 example, than the private sector was doing?

17 A. No. Our issues are quite different.  
18 The private sectors No. 1 issue is not demand  
19 management.

20 Q. But you have indicated the shelves  
21 were low, that's one of the reasons. I mean, it would  
22 seem to me they could have done itself. There is a lot  
23 of money to be made out there. It's cost-effective and  
24 there is no service reduction and they are in the  
25 business of selling them, why the difference of

1 opinion? Why Ontario Hydro says no, we can do it  
2 better?

3 A. There are a lot of showerheads on the  
4 shelves.

5 MR. B. CAMPBELL: Just a moment. It  
6 isn't Ontario Hydro selling these showerheads. It's  
7 not a matter of Ontario Hydro taking over the retail  
8 market.

9 Ontario Hydro addressed certain of the  
10 barriers. I think it is not fair for my friend to  
11 characterize it as Ontario Hydro doing the business of  
12 the retailers. There are addressing barriers is, I  
13 think, a fairer way of putting it.

14 MR. MATTSON: Q. Is that the case,  
15 Ontario Hydro can address these barriers better than  
16 the private market was doing prior?

17 MR. McLELLAN: A. No, I won't wouldn't  
18 say better. I would say we can address some specific  
19 barriers, and given our level of credibility in some  
20 energy matters, we can influence the mix of sales to  
21 change.

22 There were lots of showerheads on the  
23 shelves, the mix has changed somewhat.

24 Q. Okay. Let me move on.

25 THE CHAIRMAN: If you are moving on,

1 perhaps we should take the morning break.

2 MR. MATTSON: Thank you, Mr. Chairman.

3 THE CHAIRMAN: Fifteen minutes.

4 THE REGISTRAR: The hearing will recess  
5 for fifteen minutes.

6 ---Recess at 11:30 a.m.

7 ---On resuming at 11:50 a.m.

8 THE REGISTRAR: Please come to order.

9 This hearing is again in session. Please be seated.

10 MR. MATTSON: Thank you, Mr. Chairman. I  
11 hope my voice holds up and my cold doesn't get the best  
12 of me.

13 Q. Mr. Burke, these questions again, I  
14 believe, are dealing with principles,  
15 cost-effectiveness. After Ontario Hydro has forecast  
16 that particular option, DM option is cost-effective, do  
17 you have any sort of feedback that comes in at a later  
18 date to track that, monitor that, update the  
19 information? Is that something that is done at Ontario  
20 Hydro?

21 MR. BURKE: A. Every year the costs and  
22 the expected energy savings for the major technologies  
23 included in the potential induced EEI estimates are  
24 re-examined, changed if necessary, updated for new  
25 results, anything, any new information. So, it's done



1 once a year.

2 Q. This would include or does it  
3 include, information that comes from the customer, for  
4 example, with respect to the satisfaction of the  
5 program or use of the program? Does that come back to  
6 you in terms of then re-evaluating the optimum level of  
7 conservation attainable?

8 A. I think, first of all, that we have  
9 really had one year, 1990 was the major year for which  
10 we have had program experience that was included and in  
11 that Exhibit 76 was done at the end of 1990. So, it's  
12 not like we have a long history of the process in which  
13 we take information from our programs and field  
14 experience and feed it back in to the recalculation of  
15 the potential induced. I mean, prior to that we  
16 produced several years of potential induced EEI, but  
17 that was without trying to factor in our own program  
18 experience.

19 My sense is that the way the process is  
20 set up at Ontario Hydro, there is a lot of room for  
21 feedback from the program people to the analysts who  
22 are doing the economic assessments of technologies for  
23 inclusion in the potential induced EEI. Where there is  
24 some development or something become known that  
25 effected the economics of certain technologies, they



1 would be pointed out and would be factored into the  
2 analysis that was done the next time around.

3 Q. And because you have only started  
4 since 1990 and you indicate not a long history, and  
5 because these are forecasts of optimum or potential  
6 level of EEI, isn't there some room for getting the  
7 customers preferences, changes of habits and quality of  
8 service, their remarks as to how they used these demand  
9 management options, and shouldn't that come back to the  
10 planners?

11 Isn't that something that originally when  
12 you set out what the potential induced was going to be,  
13 this information certainly might change that, that  
14 level, would it not, and would affect the  
15 cost-effectiveness?

16 A. I don't know.

17 Q. And at the other end of the spectrum  
18 you started with the market and the market in 1990,  
19 again, things change in the market. For example,  
20 rates, rates increase. Rates increase, we have had it  
21 in evidence that there is a greater tendency towards  
22 natural EEI as opposed to potentially induced. Do you  
23 then take that information and again redo your  
24 calculation so that it is still cost-effective, so that  
25 money isn't being spent by Ontario Hydro and things

1 that are going to happen naturally?

2 A. Okay. Well, the actual expenditure  
3 of money by Ontario Hydro is assessed at the program  
4 level and that is examined in detail individually each  
5 time a program is put forward.

6 For the estimates of long-term potential  
7 induced, yes, one thing we have to have struggle with,  
8 and I would say particularly this year for the first  
9 time is the effect that price changes may have on some  
10 of the attainable induced estimates given that higher  
11 prices may mean more of it comes about naturally. So  
12 we will have to try to quantify that.

13 Q. Are those mechanisms in place at  
14 Ontario Hydro so the planners are getting this  
15 information and checking, going over their original  
16 assumptions they made and re-evaluating the  
17 cost-effectiveness of these programs?

18 A. Again, speaking to the plan side of  
19 it, the long-term screening and so on, yes, all of the  
20 number crunching for potential induced and attainable  
21 induced occurs in the same division as the load  
22 forecast itself. And if the price goes up, I think  
23 that is what your focus was, we would certainly be well  
24 aware of that and would be trying to factor that in at  
25 the program level. ...

1 [11:58 a.m.] I am sure people are also aware when  
2 prices are rising and how that may affect the take up  
3 of demand management.

4 Q. Well, my focus, Mr. Burke, it is  
5 going to your original planning. That's done where you  
6 have your market test, where it determines a certain  
7 amount of -- the program has been successful in the  
8 market to a certain extent, and then the planners  
9 indicate that there is an optimum level of conservation  
10 available, and there is this gap in between, these  
11 untapped opportunities.

12 Now, obviously, if rates increase, that  
13 market test that you had done back in 1990 is no longer  
14 relevant, is it? Because in fact with the new rate  
15 increases that market may have moved up considerably in  
16 terms of how the demand management design or program  
17 would have been -- how successful it would be in the  
18 market?

19 A. Well, I mean, I don't think we should  
20 debate hypothetically how much it would affect the  
21 economics of individual programs, but I think I have  
22 told you already that we are aware of the price  
23 increases, and that there will be some measures that  
24 are more likely to occur of their own accord, and I  
25 think Ms. Fraser gave examples of program designs that

1 relate to payback periods, where clearly one can  
2 anticipate certain measures not coming forward for  
3 financial support, because the payback is already  
4 there, given slightly higher prices.

5 Q. Mr. Burke, if conservation is  
6 induced, or these demand management programs are  
7 induced, and it turns out that it would have occurred  
8 naturally, is the money that was spent inducing that  
9 conservation, is that still, and you look at the public  
10 interest, is that still money well spent, in your  
11 opinion, or is that money that might have been spent  
12 better elsewhere?

13 A. Well, I don't think your question is  
14 clear to me exactly what you are talking about when you  
15 say the money was well spent. Whose money were you  
16 talking about?

17 Q. I guess Ontario Hydro's, Mr. Burke.

18 A. Is that what you are concerned about,  
19 the money the customer spends, or the money Ontario  
20 Hydro spends?

21 Q. The money Ontario Hydro is spending  
22 to induce conservation.

23 A. I see, and you are wondering if that  
24 is well spent if it turns out that there were free  
25 riders in our program? Is that what you're saying?

1 Q. Yes, more free riders than originally  
2 predicted. That the planners were wrong.

3 A. Well, certainly if it passes the  
4 screen successfully relative to the total customer cost  
5 test, society as a whole shouldn't suffer too much, if  
6 we have devoted more resources than we might otherwise  
7 have, had we had perfect knowledge to provision of  
8 programs.

9 I think what would be unfortunate is if  
10 we had uneconomic programs that -- it is hard to  
11 imagine a situation where you'd have programs that were  
12 uneconomic, yet it turned out there were a lot of free  
13 riders anyway.

14 Q. Well, Mr. Burke, your test is a  
15 forecast. It can turn out to be uneconomic, can it  
16 not? Your forecasters aren't 100 per cent right. They  
17 are not 100 per cent right in supply, certainly they  
18 are not 100 per cent right in demand management, are  
19 they?

20 A. It is not clear to me exactly what  
21 you're talking about at this point. Maybe you could  
22 just clarify. When you say the total customer cost  
23 test as a forecast, what particularly did you have in  
24 mind?

25 Q. What I'm having in mind, Mr. Burke,



1 it is quite clear that you take a test, the market  
2 test, you then apply what Ontario Hydro forecasts to be  
3 the optimum level of conservation available. That is  
4 your test. You have determined what the optimum level  
5 is, you have used a number of factors. We have gone  
6 through that, and we have gone through the total  
7 customer cost test. What I'm asking is, quite simply,  
8 is if you are wrong, and if in fact things, there are a  
9 number of factors that change over time, certainly two  
10 most important ones would be the market changes or the  
11 forecasters were wrong.

12 A. I see.

13 Q. Now those two things, I'm saying that  
14 money spent to go after those untapped opportunities,  
15 is that cost-effective?

16 A. I think we are confusing a few things  
17 here, and I will just try and explain it the way I see  
18 it. We made quite clear in direct that, while this  
19 might have been a difficult issue, that what we were  
20 doing in estimating potential induced was taking a  
21 snapshot as of today of the cost-effective measures,  
22 and that we were not going to claim that the  
23 technologies wouldn't change over time, and the  
24 economics of the individual technologies wouldn't  
25 change over time.



1                   What we were claiming was that the best  
2                   estimate we could give today of the future net impact  
3                   of demand management would be derived the way we had  
4                   derived it. In that context I'm not quite sure where  
5                   your concerns fit, because essentially we are not  
6                   forecasting the total customer cost test results for  
7                   individual technologies.

8                   We are saying this is what the situation  
9                   is today. These are technologies that we know about,  
10                  they are not adopted in the marketplace because they  
11                  are not economic from the customer's perspective. A  
12                  few customers may buy them, some customers always take  
13                  advantage of -- sorry, there are always some customers  
14                  who take advantage of technologies that may appear  
15                  unattractive to the vast majority of customers, but  
16                  nonetheless we are essentially saying the economics are  
17                  assessed today. We are not trying to project the  
18                  economics. What we are saying, that the estimate we  
19                  get today is a good -- or the best estimate we can  
20                  derive for what we could achieve in future.

21                  Now every day people at the program level  
22                  are doing estimates with current information, and they  
23                  are not forecasting, I don't believe, but maybe Ms.  
24                  Fraser can comment on that.

25                  Q. Just staying on the principles

1 themselves, now when you said today, that is 1990  
2 correct? When you did these --

3 A. Well, Exhibit 76 was done in the fall  
4 of 1990.

5 Q. All right. Now, we have been told  
6 there is going to be an increase in rates, maybe double  
7 digit for the next three years.

8 A. Yes, that is not necessarily way  
9 beyond what is already in the forecast, but it is  
10 higher than previously, yes.

11 Q. Higher. And on top of that we have  
12 subsidies for demand management induced programs going  
13 up at the same time. To me, the money going into  
14 induced demand management programs are going up as  
15 well. To me, the two of them shouldn't be going up  
16 together.

17 A. Why not? We are starting from a very  
18 low base of demand management activity, and we are  
19 rising to achieve a very substantial amount of demand  
20 management by the year 2000, and I hope it rises.

21 Q. But a lot of this may occur  
22 naturally, correct, with the new rates?

23 A. Well, not a lot is my point here.

24 Q. But you haven't done those tests  
25 since 1990. The feedback, in terms of doing your

1 initial tests, they were done in 1990. Now you have  
2 indicated that rates are increasing more than you  
3 expected.

4 A. What one would have to do is, because  
5 rate effects affect all kinds of things, other than  
6 simply electrical efficiency improvement. So one would  
7 have to go back through and check, are there some very  
8 low cost measures, for instance, now we would believe  
9 would happen naturally.

10 In 1991, this year, were we to produce a  
11 reestimate of the demand management potential, that  
12 would be included in our analysis. We would realize  
13 what the rates are now, and what they are forecasted to  
14 be, and we would make some assessment as to whether or  
15 not some elements of what are included in potential  
16 induced should now be considered natural. And I think  
17 there has to be some amount. I don't know what it is,  
18 and we definitely will be looking at that issue.

19 Q. Okay. That's just my basic point  
20 then, is that these figures that you have given on  
21 demand management, they really have to be relooked at  
22 again, because if you were doing it today, you might do  
23 it differently. They might show different results.

24 A. Yes. My point is we do it once a  
25 year, and we do a complete job once a year, and so all

1 kinds of other things may be different, too, and I  
2 can't tell you what the bottom line is going to be.  
3 Nor, I think, is it meaningful to try to pull out one  
4 aspect of the analysis and say, "That must mean that  
5 the next time they do their analysis, they are going  
6 for get a certain result." Lots of things change from  
7 year to year.

8 Q. And you do it once a year then?

9 A. Yes.

10 Q. And when is that done, and by who?

11 A. Well, it is done, over the summer, in  
12 a typical year. We haven't had too many of those  
13 lately. This year, a lot of the people that do it or  
14 are involved in it are sitting around this table, and a  
15 lot of the people that usually help out in that process  
16 have been answering interrogatories. So I don't know  
17 how much of the process will be done this year.

18 But the intent is that people involved in  
19 energy management branch system planning and the  
20 economics forecast division review the costs and  
21 performance of measures included in the potential  
22 induced, and take into account the latest information  
23 that is included in the energy management branch  
24 business plan, which in itself reflects a distillation  
25 of experience from the previous year, and this is done

1 over the summer and leads to an estimate that is  
2 included in the long-term load forecasts document.  
3 That is required for late fall.

4 Q. Well, it is the intent to be done.  
5 It hasn't been done. Your intent is --

6 A. Well, this year we are not -- I'm not  
7 sure where the schedule is. Last year that's how it  
8 happened, and if these hearings hadn't been going on,  
9 that's where I think we would be this year. Because  
10 every year the load forecast is produced and goes to  
11 December board meeting, and part of the primary load  
12 forecast is the latest up to date estimate of the net  
13 load impact of doing management, which Hydro goes to  
14 every extent possible to make internally consistent  
15 with all of its other assumptions. And that means  
16 explicitly that we try to take into account where  
17 electricity prices are.

18 Q. I believe this question is to you,  
19 Ms. Fraser. Are there any, and I have Exhibit 284,  
20 which is the only one I could find. It's a  
21 comprehension effective energy conservation -- or  
22 Ontario Hydro wants to become the most comprehensive  
23 and effective energy conservation effort in North  
24 America. Are there any other studies to track Ontario  
25 Hydro's success? Are there any that you are expecting



1 on line or any way that the public can keep track of  
2 how successful you are in achieving these demand  
3 management goals and what are the criteria that you are  
4 going to judge yourself by?

5 MS. FRASER: A. Well, if we are going to  
6 refer to OEB documentation, there were other exhibits  
7 submitted this year which detail our monitoring and  
8 evaluation processes. This was an indication of how  
9 the vision that was expressed by most comprehensive and  
10 effective energy conservation effort in North America  
11 may be measured. This does not detail our current  
12 plans at this time. Our current plans are in another  
13 document that was filed at the OEB.

14 In terms of measuring our results, the  
15 Exhibit 76 that Mr. Burke spoke about in terms of the  
16 actual program results, those are factored in. That's  
17 the whole basis of the net load impact forecast is to  
18 determine that.

19 We have a monitoring system that we put  
20 in place, we have been evolving it over time. Results  
21 with respect to those programs are filed in various  
22 programs. In my direct evidence I went over the  
23 results to date for the commercial/industrial programs  
24 and Ms. Mitchell went over the results to date for the  
25 residential programs. Is there something other than



1       that?

2                   Q.   In terms of Ontario Hydro and how  
3       they compare in North America, that's the most  
4       comprehensive and effective energy conservation effort  
5       in North America.  So that we are able to compare  
6       Ontario Hydro's efforts.  Is this the only study you  
7       have to date?

8                   A.   Well, this isn't a study, this was  
9       just--

10                  Q.   Or how you measure yourself against  
11       other utilities.

12                  A.   --these are basically an indication  
13       of this vision may be measured in a number a ways.  At  
14       this point we have not determined, outside of the study  
15       that was originally filed, referred to, Exhibit 24 is  
16       the only other one, and that was done back in 1989,  
17       really took a snapshot of where we stood relative to  
18       our targets and our projected spending.

19                  Q.   And you say then that this Exhibit  
20       284, the achievement of this vision may be measured in  
21       a number a ways it says on the back of the page, and  
22       that is no longer how Hydro is going to measure their  
23       success compared to other utilities.  This is not the  
24       study that you will be -- this is not the framework by  
25       which you will be judging yourself.

1                   A. We may be using some of these. Maybe  
2           Mr. Wilson...

3                   Q. Mr. Wilson, do you know which ones or  
4           how Ontario Hydro plans to compare themselves?

5                   MR. WILSON: A. The comparison of our  
6           efforts with others is going to be a very difficult  
7           task. The two key words are comprehensive and  
8           effective, and we have prepared and provided in answer  
9           to the interrogatories some ideas and suggestions for  
10          measures of comparison.

11                   I'm not aware of any study in North  
12          America or elsewhere that really addresses the  
13          effectiveness and comprehensiveness of utility efforts.  
14          This might emerge as some sort of standard, as we move  
15          into the 1990s, and other utilities find themselves  
16          asking the same question. But this was our initial  
17          thoughts, and it is going to be a pioneering effort to  
18          do a good job on this.

19                   Q. And is this, then, all we have to go  
20          by right now in terms of you have comprehensiveness,  
21          comprehensiveness and effectiveness and effectiveness.  
22          You have a number of factors. Is this the only thing I  
23          have to work with right now?

24                   A. I think the interrogatory asks the  
25          question how will we determine this, and could we

1 identify the measures? And the answer is we think the  
2 measures will look something like this.

3 Q. All right. If we could go through  
4 some of these measures. Under comprehensiveness you  
5 have the number of demand management programs and  
6 services offered. Now, I take it that this will have  
7 to be looked at relative to the size of Ontario Hydro  
8 compared to other utilities? Or are we talking in  
9 terms of absolute terms here, the number of programs,  
10 period?

11 A. Both, I would think.

12 Q. Relative?

13 A. Both.

14 Q. Both. And then the second one is the  
15 demand management expenditures expressed as a  
16 percentage of the corporation's total revenues, and  
17 that's the other comprehensiveness one, and so the  
18 amount of money you spend is how you judged your  
19 success in terms of comprehensiveness?

20 A. I don't think that is necessarily the  
21 case, but it certainly would be a factor of interest.  
22 If we were spending 2 per cent of revenues and someone  
23 else was spending 10, it leads you to ask the next  
24 question, as to what are they trying to accomplish?  
25 How does that compare? And so one has to look down.

1 The reason why this list is so long is because it is  
2 such a difficult issue.

3 Q. I won't go through everything. Just  
4 things that I picked that I didn't see measured, and I  
5 wondered if Ontario Hydro was going to measure.

6 Are there going to be any measures of the  
7 cost-effectiveness of your cost-effective tests, your  
8 TCCT tests? Will there be measurements of how  
9 effective it has been?

10 A. Yes, one role of, one part of our  
11 approach to demand management is to evaluate, after the  
12 fact, the net impact of our programs, and to assess the  
13 costs incurred in the programs, including to the extent  
14 that we can, the private costs or the costs incurred by  
15 our customers.

16 Q. Will we also, does Ontario Hydro have  
17 any plans to give, put forth figures on the amount  
18 of -- the cross subsidies that result out of the TCCT  
19 tests, not -- I keep saying tests twice, but the TCC  
20 test, the level of cost subsidies that are involved, so  
21 that we have an indication of how far we are getting  
22 away from the user pay principle towards cross  
23 subsidies?

24 MR. B. CAMPBELL: Sorry, could I get some  
25 definition of what's been talked about in cross

1 subsidies? I'm not sure how that is relevant to the  
2 application of that test.

3 MR. MATTSON: Sure.

4 Q. I believe the evidence is that the  
5 rates are going up, the total bills are going down for  
6 the participating customers.

7 MR. WILSON: A. Yes.

8 Q. So obviously for non-participating  
9 customers, they are not going to be able to take  
10 advantage of the lower bills and just rates are going  
11 up. So that's, in terms of a subsidy, if they don't  
12 like the programs Ontario Hydro offers in the end, they  
13 are no further ahead.

14 So, just what sort of cross subsidies  
15 will be involved in terms of user pay versus the  
16 subsidies that Ontario -- the rates, how far are rates  
17 going to go up for non-participating customers?

18  
19  
20  
21  
22  
23  
24  
25

...



1 [12:20 a.m.] MR. B. CAMPBELL: I am content to have  
2 that question answered. I just note that it has  
3 nothing to do with the total customer cost test, which  
4 was the original question I was concerned about.

5 MR. WILSON: You may be inclined to think  
6 of incentives as being the subsidies, and we find it  
7 reasonably straightforward to keep track of the  
8 incentives that are made for the cost accounting  
9 standpoint, that's not too hard to do.

10 The notion of subsidies is, I think,  
11 overall a more difficult concept to deal with.

12 Our overall strategy is to address  
13 programs to all end-uses that can be improved and to  
14 put programs together so that they are available to  
15 customers, all the customers in the province in all the  
16 sectors.

17 One of the measures of comprehensiveness  
18 is the - let's see if I can find it here - the customer  
19 participation rate. The notion behind that is if over  
20 10 year period we can put forward an array of programs  
21 which effectively allows all of our customers to  
22 participate, then simply tauting up the total  
23 incentives paid is a gross over statement of any  
24 certain net subsidy, and I think it would be very, very  
25 difficult for us to address this question of subsidy,

1 and I frankly don't find that a useful notion.

2 MR. MATTSON: Q. Well, Mr. Wilson, I  
3 think that the way the programs are being implemented,  
4 the demand management programs, there is a real  
5 incentive there for a customer to participate in your  
6 programs because rates are going up and without  
7 participation they are not going to have lower bills,  
8 correct? So, even if they don't like the programs they  
9 would be crazy not to participate; correct?

10 MR. WILSON: A. I find that just to  
11 humourous to reply to almost.

12 Q. Well, Mr. Wilson, I think it is  
13 called the tragedy of the commons, is it not, you might  
14 not like it but if you don't participate you are going  
15 to be worse off anyway, and isn't it a good way to  
16 measure that in terms of the subsidies that are going  
17 from class to class? It seems to me that is a good  
18 measure, individual to individual.

19 THE CHAIRMAN: We don't really need your  
20 opinions on these matters; what we need are questions  
21 to this panel.

22 MR. MATTSON: Sorry, Mr. Chairman.

23 Q. I take it then that you won't be  
24 giving in terms of your measurement, of your  
25 achievement, you won't be giving those figures then,

1 what the cost subsidies are?

2 MR. WILSON: A. We will be reporting on  
3 the costs of our programs, the results obtained, and an  
4 estimate of the cost-effectiveness against the  
5 alternative supply. We will be reporting on the degree  
6 to which customers in all sectors have been able to  
7 participate, and the penetration rate of demand  
8 management programs in terms of the economic  
9 opportunity as we have defined it in the total customer  
10 cost test, and I think that's the best we can do.

11 Q. All right. If you turn to  
12 Interrogatory 4.2.13.

13 If I could have an exhibit number for  
14 that, please.

15 THE REGISTRAR: 261.23.

16 MR. MATTSON: That's interrogatory  
17 4.2.13.

18 ---EXHIBIT NO. 261.23: Interrogatory 4.2.13.

19 MR. MATTSON: Q. Mr. Burke, the question  
20 is:

21 Indicate if load forecast accounts for  
22 any rebound the tendency to use more  
23 efficient appliances more than the  
24 inefficient appliance they replaced  
25 created by DSM programs, and if so, how

1 are they calculated and how much are  
2 they. Break out the rebound effects  
3 estimated for each conservation program.

4 And you responded:

5 No, although Hydro recognizes that  
6 this can happen, the estimates of demand  
7 management net load impacts do not  
8 consider this feedback.

9 Now Mr. Burke, first of all, can you give  
10 us Ontario Hydro's definition of rebound? Would you  
11 agree with how it was defined there in the  
12 interrogatory question?

13 MR. BURKE: A. I don't have any problems  
14 with it. I think the restriction to appliances is  
15 maybe arbitrary, but essentially it captures the  
16 notion.

17 Q. Mr. Burke, why is it that Ontario  
18 Hydro doesn't include rebound in their forecasts of  
19 cost-effectiveness of demand management programs?

20 A. Well, I think that the bottom line is  
21 that we don't think that there is going to be a very  
22 substantial rebound effect because we think that  
23 through good program design we can eliminate much of  
24 the effect.

25 Also, conceptually from a load

1 forecasting perspective, it happens to be my view that  
2 when customers save energy with a more efficient  
3 appliance, that is treated essentially by them as an  
4 income effect; that is they perceive it as their real  
5 income risen because they are paying less for energy  
6 services, and the way that money is spent is not  
7 particularly dedicated to any particular appliance or  
8 necessarily energy. They feel better off and take a  
9 holiday in Florida and save energy for the province as  
10 a whole.

11 So, effectively, we don't see the rebound  
12 effect as -- we don't see any empirical evidence that  
13 makes us think there is a big effect here, and it  
14 certainly doesn't strike me as the way I would include  
15 it in a load forecast as something that is specific to  
16 a particular appliance just because it became more  
17 efficient.

18 I think that we have all observed that if  
19 people save money, because they use more efficient  
20 equipment, that we are better off and that's captured  
21 in the load forecast to a certain extent. But that it  
22 is specific to appliances and somehow leads to an  
23 increased use of that appliance, there is a limit to  
24 how much that can occur. There are all kinds of  
25 specific cases where it really wouldn't be possible to



1 use the appliance more just because it was more  
2 efficient.

3 So, the issue applies very restrictively,  
4 and empirically from the advice we have had, does not  
5 have a large effect.

6 Q. Okay. Now, we are only better off if  
7 its cost-effective; correct? Can we agree on that?  
8 When you say we are better off, we are only better off  
9 if it's cost-effective?

10 A. Yes. And again, it matters  
11 cost-effective from what perspective.

12 Q. That's correct. And rebound isn't  
13 included in your cost-effective test.

14 A. Well, what I am suggesting to you is  
15 I don't think there is a material item to include  
16 there, and that in general, the effect is pervasive.  
17 It is not something that you would identify with a  
18 particular technology, that having saved some money,  
19 because a particular technology was more efficient, and  
20 cut your electricity bills, it's not obvious to me that  
21 savings in some way indirectly results in greater  
22 energy use is something that should be attributed back  
23 to that particular program or particular technology.

24 Q. Well, I have to get back to one more,  
25 before I go on to that point, just one other question.

1 When you say that there is no empirical evidence then,  
2 are we again at the state where if the information --  
3 the information, quite frankly, isn't available, it's  
4 difficult to qualify whether the person is going to  
5 turn up their thermostat or go take the trip to  
6 Florida; correct?

7 A. Well, probably the issue of whether  
8 thermostats go up or not if the house is better  
9 insulated is about the only one where there may be an  
10 issue. It's certainly the one that's most commonly  
11 cited because there is an example where if someone were  
12 to choose to spend their savings on energy directly on  
13 energy, they could, in fact, consume a fair bit more  
14 energy.

15 In most cases, if you were to try to  
16 respend your energy savings almost in any other way,  
17 the classic example is to buy some electronic gadget or  
18 other, the amount of electricity that you would consume  
19 having spent \$500 on a VCR or something like that is  
20 minute. But if you chose to spend \$500 more on  
21 electric heating in your house, then yes, in that  
22 application, you could end up having a rebound effect.

23 Our experience is that that does not  
24 happen. And essentially we are starting from a comfort  
25 level in houses that it is adequate, and that comfort

1 level is maintained. There is no great sort of the  
2 encouragement to higher comfort levels just because a  
3 house has been retrofitted.

4 Q. Now, Mr. Burke, if I could turn to  
5 page 8710 of the transcripts, that's at Volume 48. In  
6 your evidence in chief, and we are discussing  
7 forecasting, thankfully it's a different example than  
8 insulation. At line 3 you state:

9 "To revert to our favourite  
10 refrigerator example..." and this is for  
11 load forecast, good forecasting,  
12 "...refrigerators are probably 30 per  
13 cent more efficient than they were 10  
14 years ago, but on a per unit basis, the  
15 average refrigerator consumes roughly as  
16 much electricity as it did 10 years ago.  
17 And the reason is that the size of the  
18 refrigerator and the features on the  
19 refrigerator, which are effectively  
20 utilization effects, have offset the  
21 efficiency gain."

22 Could I not term that as a rebound, that  
23 the consumer is going towards larger refrigerators  
24 because they are saving more money on the efficiency  
25 appliance?

1 A. No.

2 Q. Why is that?

3 A. Because this is an effect that is  
4 captured in the load forecast as an income effect.  
5 Essentially what is going on here is people's incomes  
6 have been rising over this period considerably and they  
7 have chosen to spend their higher incomes. And the  
8 higher income is not simply because of the savings that  
9 they have perhaps incurred because a refrigerator  
10 become became more efficient, it's all kind of things.  
11 GDP has been growing at 3-, 4 per cent a year and per  
12 capita incomes have been rising. So, that is a trend  
13 that is captured in the basic load forecast to greater  
14 intensity of electricity use through higher incomes.  
15 It has nothing to do with the rebound effect.

16 Q. But through your DM programs you are  
17 saving them money, you have indicated.

18 A. We are contriubuting a little bit to  
19 income growth in the province if we make the province  
20 more efficient in the process, yes.

21 Q. And if an individual spends \$100 a  
22 month on an electricity bill and now they are only  
23 spending, if your example is correct, the bill goes  
24 down to \$90, they may decide, instead of buying the  
25 sweater for ten bucks, they are going to turn up the

1 electricity and they are going to keep the \$100 a month  
2 electricity bill, that's what they can afford.

3 A. My hypothesis is that the \$10 they  
4 save will be spent as any other \$10. Once it's in  
5 their pocket or in their bank, it's as useful to them  
6 for any purpose. And to pigeon hole just energy  
7 expenditures for that \$10 would be a mistake.

8 Customers typically spend a small  
9 proportion of their income on electricity and that  
10 would continue and that would be appropriately applied  
11 to the proportion they save through energy efficiency  
12 improvements.

13 I guess for the province as a whole, as I  
14 recall, it's roughly 3 per cent of provincial GDP is  
15 spend on electricity, and I don't see why typically  
16 people wouldn't spend a small portion of that saving.  
17 It wouldn't be a one more one. Almost never.

18 Q. But you don't include any?

19 A. This is getting to be about a third  
20 order effect you are talking about now. It was second  
21 order in the first place because it was the increase in  
22 income due to saving of energy through these programs,  
23 and then it's the question of how much of that is  
24 respent in a way that actually increases energy. This  
25 is a very small item indeed. And that's my position,



1 it's a small item, not material.

2 Q. Now Mr. Burke, in the 1980s I take it  
3 you would agree that Ontario Hydro had a policy of  
4 building load because the avoided costs were below the  
5 average costs, and therefore, will result basically in  
6 lower billing if people consumed more electricity, and  
7 we see the programs set out in Interrogatory 4.2.10 of  
8 Energy Probe.

9 If I could have an exhibit for that.

10 THE REGISTRAR: 261.24, Mr. Chairman.

11 ---EXHIBIT NO. 261.24: Interrogatory 4.2.10.

12 MR. MATTSON: Q. I apologize, it wasn't  
13 lower billing and lower rates, it was lower rates.

14 Now, if we go to that exhibit.

15 THE CHAIRMAN: I am not sure what the  
16 relevance of this particular interrogatory to your line  
17 of questioning is to the demand management programs.

18 MR. MATTSON: Mr. Chairman, I will get to  
19 that. If you want me to show now, it's the policies,  
20 situation that was in place when these programs were  
21 underway and the justification for them on the evidence  
22 at this hearing, it hasn't changed. The evidence --  
23 and I will get to that, if you would like and the  
24 principles apply --

25 THE CHAIRMAN: As long as they are

1 relevant to the consideration of this demand management  
2 program, then go ahead I just didn't quite understand  
3 where they fit in.

4 MR. MATTSON: Q. Now, these were - tell  
5 me, Mr. Burke, if I am wrong - but these programs were  
6 justified by Hydro at the time because avoided costs  
7 were below average rates; correct?

8 MR. BURKE: A. First of all, I think  
9 what we are looking at largely is advertising programs.

10 Q. I just have some indications of some  
11 programs, correct, and I am just asking the  
12 justification for these.

13 A. These are different programs at a  
14 certain level than demand management programs we are  
15 talking today which involve incentives and substantial  
16 costs incurred.

17 Q. I agree.

18 A. But, in principle, the idea that  
19 there was surplus capacity in most of the 1980s is  
20 correct, and that that lead to short run avoided costs  
21 which were below rate levels, that's correct.

22 Q. All right. Now we have switched to  
23 energy conservation.

24 MS. FRASER: A. Some of these are energy  
25 conservation as well and some are energy utilization.

1 Q. Yes. I know that. I may come back  
2 to something in this. I am just dealing with the  
3 principles.

4 Now we have switched to where Ontario  
5 Hydro is actually paying people, or paying people or to  
6 trying to convince people not to use power; correct?

7 MR. BURKE: A. Yes.

8 Q. All right. Now isn't the evidence at  
9 this hearing that avoided costs are below rates as they  
10 stand today? And I will point, in the evidence, to  
11 Volume transcript 8325, Mr. Snelson, Volume 46. It's  
12 8325 of Volume 46. Mr. Snelson at line five says:

13 "Answer: The marginal costs are not  
14 falling.

15 "Question: But they are lower than  
16 average cost?

17 "Answer: At this particular point in  
18 time that appears to be the case."

19 Now, as a planner and as an economist  
20 what then is the basis for your demand management  
21 programs in light of this seeming contradiction?

22 A. It was pretty important, what I said  
23 earlier, that we weren't offering incentives for  
24 substitution just because avoided costs were below the  
25 rate, the average rate.

1                   The tests that we have described for  
2           demand management programs indicate that there is a  
3           potential to conserve cost-effectively, and that is a  
4           result that is independent of this issue that you are  
5           describing here.

6                   The issue that you are talking about  
7           really has to do with should we be offering incentives  
8           in a particular context, and that is, you know, we  
9           could have the situation that there was a  
10          cost-effective potential for conservation and not offer  
11          incentives, but we have actually chosen to do  
12          integrated demand/supply planning. We have been  
13          exhorted to do it by various government bodies over the  
14          years, and we are engaged in demand/supply integrated  
15          planning.

16                   Q. Mr. Burke, as an Ontario Hydro  
17          economist, when you are say you are exhorted to do it,  
18          would you be doing it otherwise? Does it economic make  
19          economic sense?

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...

1 [12:39 p.m.] A. It makes economic sense. I agree  
2 with the policy completely. But it still remains that  
3 there is a policy decision somewhere there.

4 Q. But in a very economic sense, we  
5 have, and it is very economic, we have the test, which  
6 you spoke of, the tests which says "potential to cut to  
7 be cost-effective." And those are your tests with  
8 respect to demand management, correct? Those are  
9 forecasts.

10 A. The application of the tests were  
11 absolutely clear. The total customer cost test is a  
12 test of cost effectiveness in the context of a  
13 Demand/Supply Plan for long term capacity. The  
14 situation in the '80s is quite different. We were not  
15 looking at the question of adding capacity in the '80s,  
16 we were looking at the question of short term  
17 utilization of surplus capacity. A very different  
18 issue, and I am not sure what relationship you are  
19 trying to derive by looking at both of them side by  
20 side.

21 Q. My relationship, Mr. Burke, is from  
22 the evidence with respect to avoided costs and average  
23 rate. If the Ontario consumer consumed more  
24 electricity, the rates would go down, would they not,  
25 according to this? And that is what you have been



1 saying for all throughout the 1980s as a justification  
2 for load building. The more we build on, the cheaper  
3 the rates are going to be, because our avoided costs  
4 are lower than our average costs. So, if we look at it  
5 strictly economically, rates would go down if people  
6 used more electricity.

7 A. I think you missed my point, which is  
8 that we were utilizing surplus capacity at the time,  
9 and we would not have been interested in doing it, just  
10 as we are not now, given that we are not in a situation  
11 of surplus capacity. We are looking at short-term  
12 utilization of that capacity. We are not interested in  
13 particularly adding long-term loads. Certainly we  
14 would not have paid to do so--

15 Q. Well, Mr. Burke --

16 A. --from an economic perspective.

17 Q. The evidence also is that with rates  
18 rising, that doesn't affect your avoided cost, does it?  
19 The fact that rates are rising doesn't affect --

20 A. Not per se, no.

21 Q. And Hydro's avoided cost, in the  
22 evidence of this hearing, isn't increasing a great deal  
23 over the next 25 years, is it?

24 A. As a matter of fact it does increase  
25 in the 1990s.

1 MR. SHALABY: A. There are all sorts of  
2 exhibits that show the pattern. It does increase  
3 towards the late '90s in our view.

4 Q. And would this indication from the  
5 chairman that rates are going to increase double digits  
6 over the next three years, and we have a situation now  
7 where the avoided costs are lower than average rates,  
8 do you foresee that avoided costs are going to be above  
9 average rates within the 1990s?

10 A. Things change, as you know, but it is  
11 probably going to maintain the relative position of  
12 being slightly below average rates.

13 Q. So slightly below.

14 A. Yes. We have seen that for different  
15 applications there, above, for different applications  
16 are below, we are talking now about the typical  
17 electricity use, which you never encounter anywhere,  
18 but that's the situation.

19 Q. So back to you, Mr. Burke. Then as  
20 an economist, and I'm a consumer looking strictly at  
21 this from an economic basis, the more electricity I'm  
22 consuming, that the public consumes, the lower our  
23 rates are going to go as it stands today.

24 MR. B. CAMPBELL: Well, just a moment.  
25 You are saying looking at it strictly from an economic

1 point of view. I'd like a little more definition on  
2 that. Are we talking short-run marginal costs,  
3 long-run marginal costs? What are we talking about  
4 from an economic point of view?

5 This is a long-range integrated plan. As  
6 Mr. Burke has said, it is not, and Mr. Chairman it is  
7 my submissions that this line of questioning has been  
8 indicated by Mr. Burke's answers not to be relevant.  
9 This is not a matter before this Board that is aimed at  
10 short-term utilization of excess capacity. That is  
11 just not the situation we are dealing with.

12 MR. MATTSON: Mr. Chairman, just to  
13 reiterate Mr. Shalaby's remarks, it is not just short  
14 term, but throughout the course of the '90s he  
15 indicates it is going to be relatively the same, and  
16 that is avoided costs below average rate.

17 MR. BURKE: Avoided costs are based on  
18 future capacity additions. It is not that we have  
19 surplus capacity from now till 2015. The reason we are  
20 here is to discuss what we are going to do to find what  
21 supply or culmination of supply and demand resources we  
22 will use to meet the increase in demand.

23 Effectively the relationship of rates to  
24 avoided cost is something that is of interest purely  
25 from a perspective of the utility's private bookkeeping

1 and is not necessarily a test of whether these measures  
2 are cost-effective from the perspective that Hydro is  
3 looking at it.

4 Again, I'm repeating what we have gone  
5 over many times. That is, we are looking at it from  
6 the perspective of the total customer cost test, not  
7 Hydro's perspective purely, which is the only  
8 perspective that I think you are now talking about it  
9 from. That is why we come to different results and  
10 legitimately so.

11 MR. MATTSON: Q. Mr. Burke, then what  
12 you are saying then is right now you don't have the  
13 approval to go ahead with these facilities, supply  
14 facilities, but certainly that's why you are here  
15 today, to ask for them in the future. And if we take  
16 that you are given approval, avoided costs are going to  
17 remain below average rates. So effectively, demand  
18 management is a stop gap, is that correct?

19 MR. BURKE: A. No, it is an alternative.

20 Q. It is an alternative?

21 A. It is an alternative option. One of  
22 the many options that are before this Board. It has  
23 certain limited capabilities in terms of amount, in our  
24 submission.

25 Q. Limited capabilities, because avoided

1 costs are below average rate, is that correct?

2 MR. B. CAMPBELL: Well, just --

3 THE CHAIRMAN: Let him answer that  
4 question.

5 MR. BURKE: No, it is not because of any  
6 relationship between avoided costs and rates that  
7 limits the potential. The potential is limited by the  
8 cost of the alternative supply and other resource  
9 options available. Rates has nothing to do with  
10 economic assessment that we are undertaking right now.

11 MR. MATTSON: Q. I agree, that's been --  
12 you have been told that rates are going to go up double  
13 digit for the next three years, have you not?

14 MR. BURKE: A. My point is still the  
15 same. The level of rates has no impact on the  
16 long-term economics of demand side options at the upper  
17 end. It may cut off some very cheap options at the low  
18 end. But effectively it doesn't influence the vast  
19 majority of the more expensive demand management  
20 options that are still cost-effective that we are  
21 pursuing as an alternative to supply.

22 Q. I agree, Mr. Burke, and that's in the  
23 evidence. But certainly the avoided cost affects  
24 whether that conservation is going to be natural or  
25 potentially induced, correct?



1 A. Avoided cost has no impact on whether  
2 the demand management is natural.

3 Q. All right.

4 A. That is a function of price.

5 Q. It makes sense then to you, economic  
6 sense, at this time then that though avoided costs are  
7 below average, the average rate, that the consumer is  
8 better off rate-wise to conserve?

9 A. The long-run total cost to customers  
10 is reduced through the program that Hydro is putting  
11 forward, and in that sense, the provincial income is  
12 maximized, and everybody is better off.

13 Individual consumers, some may win, some  
14 may lose. There are income transfers involved. There  
15 is no denying that. But overall everybody is better  
16 off by pursuing cost-effective measures, using the test  
17 that we have put forward. So, when you are loosely  
18 using cost-effective and so on from different  
19 perspectives, it leads to confusion. But our  
20 perspective has been straightforward all along. It's  
21 the same one. From the province as a whole, total  
22 customer cost test, these are economic, they lead to  
23 higher income overall.

24 Q. Well, certainly your position hasn't  
25 been the same all along, if we look through the 1980s

1 and the justification for load building, versus we  
2 looked into the '90s for justification for demand  
3 management. That position has changed, you will admit  
4 that.

5 A. Because the situation has changed, as  
6 I said.

7 Q. The situation being government  
8 policy?

9 A. We have moved from capacity surplus  
10 to a capacity shortage situation.

11 Q. Again, Mr. Burke, why wouldn't your  
12 avoided costs reflect that?

13 A. They do. But they are still below  
14 average rate.

15 In the '80s our avoided costs were the  
16 operating costs of coal plants. Now our avoided costs  
17 are the capital plus operating costs of various thermal  
18 stations and hydraulic stations. They still happen to  
19 be below the rate level in the long run.

20 Q. I will get back to this with respect  
21 to the heat pump program being involved. I will get  
22 back to that in time.

23 I'd like to move on to interrogatory  
24 4.2.14, if I could have an exhibit number for that.

25 THE REGISTRAR: 261.25.

1 THE CHAIRMAN: .25 is it?

2 THE REGISTRAR: Yes.

3 MR. MATTSON: Yes.

4 ---EXHIBIT NO. 261.25: Interrogatory No. 4.2.14.

5 MR. MATTSON: Q. Mr. Burke, the question  
6 again, I'm just going through things that are not  
7 included in the cost-effective test, and this is:

8 "Conservation programs may act to  
9 discourage consumer initiated or price  
10 driven conservation efforts as consumers  
11 wait for incentive programs to become  
12 available to help pay for things  
13 consumers wanted to do anyway. Does the  
14 load forecast, including any accounting  
15 for the conservation, delay effects of  
16 programs?"

17 The response:

18 "No, although Hydro recognizes that  
19 this can happen, the estimates of DM net  
20 load impacts do not consider this  
21 possible change in consumer behaviour."

22 Again, is this because you just don't see  
23 it as having a big effect, or why is that? Why weren't  
24 we including the fact that consumers are going to wait  
25 to do things until they get paid to do them?

1                   MR. BURKE: A. Well, essentially, from  
2                   the load forecast point of view, a longer-term  
3                   perspective, I don't think we are talking about much  
4                   more than a few months in many cases. But we haven't  
5                   included them because we don't think it is a  
6                   significant effect. That is the short answer.

7                   Q. You recognize it can happen?

8                   A. Sure, it can happen.

9                   Q. Do you have any empirical evidence on  
10                  how -- is this another matter we just don't have the  
11                  evidence available to test?

12                  MS. FRASER: A. From our program  
13                  experience, we haven't seen that to be a major factor.

14                  That's part of the reasons I explained 10  
15                  days ago why we don't provide incentives as a general  
16                  policy for 100 per cent of the incremental cost.  
17                  Because the energy savings are part of that benefit,  
18                  and those energy savings sometimes are much more  
19                  important than what the incentive is, and if a customer  
20                  is going to do it anyway, and they waited to get a few  
21                  dollars from a Hydro program, they would be losing the  
22                  savings overall.

23                  We've seen that with respect to our  
24                  street lighting program. Etobicoke continued on with a  
25                  very large relamping program without waiting for our

1 incentives.

2 Q. Well, these people who wait, you'd  
3 call them free riders, correct? They'd be free riders?

4 A. The people who wait?

5 Q. Would wait, who would be -- wait.

6 A. That's part of, as I had also  
7 explained in my direct, why we design programs to  
8 minimize the number of free riders. In the accelerated  
9 payback program, if the payback is something that's  
10 less than a year and a half, we do not provide  
11 incentive for that.

12 So if they had waited for us to come and  
13 tell them, "Sorry, you can't have an incentive for  
14 that, you would have done it anyway," they would have  
15 lost all their savings.

16 With respect to new market or retrofit or  
17 renovations, if for instance in the motor program we  
18 are looking at the replacement market, when people buy  
19 a motor when it breaks down, obviously they are not  
20 going to say, "Gee, motor don't break down for another  
21 couple of months, because Hydro might increase its  
22 incentives," they won't have any say over that. When  
23 the motor breaks down, they go in and buy a new one.  
24 Because of our program, they can now find distributors  
25 stocking those motors and therefore take advantage of



1 the program.

2 Q. That's one example. But then if we  
3 look at the program summary, again, for residential  
4 heat pump program, program summary for residential,  
5 your free riders in that program are anywhere from 43  
6 per cent to 55 per cent. Is that not correct?

7 MR. McLELLAN: A. Yes.

8 Q. And that same heat pump program was a  
9 program that was -- I was going to wait to get to this,  
10 but that we already set out at 4.2.10 -- 4.2.10, we  
11 have the heat pump program, and we have the main  
12 message saying "electricity use," and it has 43 to 55  
13 per cent free riders. And you are saying you design it  
14 so they don't -- how do you justify 50 per cent free  
15 riders in a program?

16 A. Even at 50 per cent free ridership,  
17 that program is still cost-effective, according to all  
18 the tests.

19 Q. Because it is load building?

20 A. No, it is not a load building  
21 program.

22 Q. Well, it was a load building program.

23 A. Which page are you referring to?

24 Q. Interrogatory 4.2.10.

25 A. Which page in that?

1 Q. We have got page 1, we have the list  
2 of all Hydro's advertising campaigns. It is called  
3 "Ontario Hydro Great Saves." And then I have included  
4 the little television commercials talking about the  
5 heat pump. It has got "Howie Gaynes Show" with Eubie  
6 Wise, and it talks about the heat pump and the great  
7 addition it is, and how it is--

8 MR. B. CAMPBELL: This is the 1982 thing  
9 you are looking at, September 1982?

10 MR. MATTSON: Yes.

11 MR. B. CAMPBELL: I think, Mr. -- I  
12 think, Mr. McLellan's answer was in the context of the  
13 current heat pump program.

14 MR. MATTSON: Q. What is the  
15 distinguishing factor between the two?

16 MR. MCLELLAN: A. I'm trying to find  
17 where it says it leaves more energy.

18 Q. It says it right on the front page  
19 where it says:

20 "Description of Hydro's advertising  
21 campaigns since 1980 are attached. The  
22 following list indicates the primary  
23 message."

24 A. Oh, that.

25 Q. It has the program, then it says

1 "Electricity Use."

2 A. Oh, I would interpret that as being  
3 use of electricity as opposed to advocating increased  
4 use. If you read the text of the ad, it doesn't  
5 advocate increased electricity use, it talks about  
6 reduction in oil bills. At that time there was quite a  
7 spread between electricity and oil, and electricity was  
8 a fair bit cheaper.

9 Now the documentation in the plan is  
10 about the current heat pump program, which is very much  
11 targeted at areas where gas is not available, and it  
12 takes into account that oil is not very much of a  
13 factor in the newer conversion market, in those areas  
14 where gas is not available.

15 Q. Well, Mr. McClenahan -- McLennen,  
16 sorry.

17 A. McLellan, actually.

18 Q. I am sorry. First of all, the heat  
19 pump program has a built-in air conditioning component  
20 to it, does it not?

21 A. Yes.

22 Q. So if you hadn't had an air  
23 conditioner before, and you put the heat pump in, you  
24 may now be using it in the summer as well, correct?

25 A. That's true, but the majority of

1 purchasers of heat pumps are drawn to it by its air  
2 conditioning component, and they realize that it may  
3 not be cost-effective, unless you credit it with having  
4 air conditioning. So you have people who are going to  
5 put in air conditioners anyway, and they go to heat  
6 pumps to offset some of their heating bills in the  
7 winter.

8 Q. 45 to 55 per cent of the people are  
9 going to do it anyway, correct, without your subsidies?

10 A. Well, that is the dynamics of that  
11 market. We talk about program design a lot. It is  
12 very difficult to get at the people who are going to do  
13 it anyway, as you say. It is very difficult to screen  
14 them out. You just, you can't ask them a question,  
15 "Were you going to do it anyway?" And give them the  
16 incentive based on that.

17 So that is one of those programs where  
18 you have to set the incentive level low enough so that  
19 the program will still be cost-effective, despite the  
20 free ridership.

21 Q. If you could turn to our Exhibit 282,  
22 it is an Ontario Energy Board HR 19 finding on heat  
23 pumps. And I will read it into the record at 3.6.10.

24 THE CHAIRMAN: Just one moment.

25 All right, go ahead.

1 MR. MATTSON: Q. Halfway through the  
2 paragraph it states:

3 "In addition, the Board is convinced  
4 that once heat pumps are installed in an  
5 area without gas service, there is an  
6 additional disincentive to future gas  
7 service due to the high front-end cost of  
8 these systems. These concerns apply  
9 principally to air source heat pumps  
10 rather than ground or water source heat  
11 pumps."

12 So, the fact that you are putting them in  
13 the non-gas areas really doesn't alleviate the concern,  
14 does it, that this may be, that demand management  
15 program, in fact is load building?

16 MR. McLELLAN: A. I don't think that  
17 that issue they mention about discouraging the  
18 expansion of gas service is an issue. We are talking  
19 about a program here that covers about 200,000  
20 potential homes, and the two or three year target is a  
21 couple of per cent of those homes.

22 There is no way that the gas company  
23 losing potentially a couple per cent of their market in  
24 their expanded areas would ever be an issue in their  
25 decision. So it is not a program that will eliminate



1 gas markets to the extent that the gas company will  
2 decide not to expand.

3 Q. But the OEB would disagree with you  
4 on that.

5 A. Apparently they do.

6 Q. Okay.

7 MR. BURKE: A. Mr. McLellan may correct  
8 me, but it is my understanding that the program that he  
9 is talking about refers primarily to ground source heat  
10 pumps and not air source heat pumps. If it does, then  
11 the OEB's concerns aren't even in effect?.

12 MR. McLELLAN: A. Well, the program has  
13 three components; ground source, air source and and  
14 bi-valent. Ground source and air source are about  
15 equal in terms of targets and in fact in terms of  
16 program results from 1980.

17 Q. That's right, thank you. And in fact  
18 at page 53, you will note that the ground air source  
19 heat pump is a 53 per cent free rider, and the ground  
20 source heat pump is a 43.5 per cent free rider. And  
21 again we go back to the principle of the perversion  
22 that results by not including this into your test, the  
23 fact that these may meet naturally induced, people may  
24 do this on their own, 50 per cent free rider.

25 A. But it is included in the test. Free

1       ridership is a core part of the total customer cost  
2       test.

3                   Q. I agree. But in terms of the  
4       interrogatory, going back to the initial  
5       interrogatory --

6                   MR. B. CAMPBELL: I am sorry, are you  
7       speaking of the September 1982 advertisement? Is that  
8       what you are speaking of?

9                   MR. MATTSON: No, Mr. Campbell. I will  
10      find it in one moment. 4.2.14.

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1 [1:01 p.m.] Although Hydro recognises this can  
2 happen, the estimates of DM net load impacts do not  
3 consider this possible change in consumer behaviour.

4 If we have conservation programs out  
5 there paying consumers not to consume, they are going  
6 to wait, many of them are going to wait. It's a result  
7 of the program; is it not?

8 MR. B. CAMPBELL: I'm sorry. Mr.  
9 Chairman, the witnesses have answered this question and  
10 they said that this just doesn't happen to any material  
11 degree in the programs. They said they don't wait. I  
12 think Ms. Fraser was absolutely explicit on the point.

13 MS. FRASER: That's what I said.

14 MR. MATTSON: Q. But there is no limit  
15 then from the demand management point of view of what  
16 percentage of free riders before you are going to cut  
17 off a program obviously; is there?

18 MS. FRASER: A. If there are so many  
19 free riders that the program is no longer  
20 cost-effective, then obviously it wouldn't pass. It  
21 wouldn't be cost-effective and we wouldn't do it. It's  
22 as simple as that.

23 Q. And that is according again to your  
24 TCCT test?

25 A. That's correct. We use the net load

1 impact, i.e., that net of free riders to determine the  
2 benefit.

3 Q. Mr. Burke, if you could turn to  
4 Interrogatory 4.2.8.

5 THE CHAIRMAN: Are you moving on to a new  
6 subject?

7 MR. MATTSON: Yes, Mr. Chairman.

8 THE CHAIRMAN: We will take our mid-day  
9 break. We are adjourned until 2:30.

10 ---Luncheon recess at 1:03 p.m.

11 ---On resuming at 2:35 p.m.

12 THE REGISTRAR: This hearing is again in  
13 session. Be seated, please.

14 MR. MATTSON: Thank you, Mr. Chairman.

15 Q. I have a number of questions with  
16 respect to fuel switching. Mr. Burke, as I understand  
17 it as a result of upcoming amendment to the Power  
18 Corporation Act, Ontario Hydro will provide funds for  
19 fuel switching in their demand management programs.

20 MR. BURKE: A. As a result of an  
21 upcoming amendment, we are in a position to offer  
22 incentives for fuel switching of some sort, but I don't  
23 think we have claimed that we have specifics of  
24 programs at all at this point.

25 Q. All right. But the

1 cost-effectiveness of this fuel switching will be the  
2 same test will apply?

3 A. Yes, that was in our direct.

4 Q. Now, in using that test, is there not  
5 an advantage that Ontario Hydro has over the private  
6 sector gas company in terms of the valuing of service?

7 A. Could you be a little more explicit,  
8 what do you mean by the "valuing of service"?

9 Q. Sure. Ontario Hydro, I take it,  
10 doesn't pay taxes except for the GST, no profits need  
11 be made on its service and it has a guarantee on loans  
12 for capital, and these factors give it an advantage  
13 over the value of the service being provided; is that  
14 fair?

15 MR. B. CAMPBELL: If my friend could be a  
16 little more explicit about what he means by an  
17 advantage and no profits. Hydro has various statutory  
18 reserves that are required. It's whole corporate  
19 structure is much more along the model of a cooperative  
20 than a private corporation to be true. But I think  
21 before a generalized question like that could be  
22 answered with respect to advantages, this is a matter  
23 that I spent a considerable time last, I think it was  
24 last fall worrying about in front of the Ontario Hydro  
25 Energy Board, and it is not simple question and I think



1 my friend needs to be a little for specific if he is  
2 going to ask advantages and disadvantages.

3 There certainly are differences in the  
4 structure. As I say, Hydro as a corporate model is  
5 much more a cooperative than it is a private  
6 corporation. Questions on differences I have no  
7 objection to. Questions that speak of them in terms of  
8 advantages and disadvantages I think are, in my  
9 submission, inappropriate. Those statutory words used  
10 in 5(3) and, in my view, generalized questions of that  
11 nature are inappropriate.

12 MR. MATTSON: All right.

13 Q. In terms of the valuing of service,  
14 Mr. Burke, Ontario Hydro doesn't have to pay dividends  
15 to its shareholders; correct?

16 MR. BURKE: A. Yes.

17 Q. And the private gas companies in fact  
18 do?

19 A. They may, if there are any, yes.

20 Q. And Ontario Hydro doesn't have to pay  
21 income tax?

22 A. That's true.

23 Q. And when you are valuing the service  
24 in your cost-effective test between fuel switching,  
25 these differences certainly will affect the

1 cost-effectiveness of the two different services, gas  
2 versus electricity; correct?

3 A. There are differences in principles  
4 here. Whether in practice they make a difference  
5 depends on the situation that the gas utilities are in,  
6 I suppose.

7 This is a much bigger question from the  
8 perspective of a public sector corporation such as  
9 Ontario Hydro in comparison with a gas utility. It  
10 gets to what other issues there may be to determine the  
11 appropriate rate of return for that utility, so that  
12 while there may be differences on the tax grounds, they  
13 may not ultimately be what really is critical for  
14 determining an appropriate comparison between the two  
15 types of organizations.

16 Q. All right. Well, as you have  
17 indicated, the cost-effectiveness test, or TCCT, tries  
18 to balance these costs and benefits and hopefully  
19 arrive at a benefit at the end of the day.

20 Are you going to make any sort of these  
21 same sort of valuations when comparing private gas  
22 companies with Ontario Hydro, try and somehow level the  
23 playing field because of the differences between the  
24 two, the private and the public sector?

25 A. Well, so far as we have indicated we

1 do not have an equivalent value for the avoided cost  
2 for natural gas in Ontario that we have for the supply  
3 of electricity, and so as we have indicated, as a proxy  
4 we have used the price of gas forecasts by Ontario  
5 Hydro, and we have done it for two periods. We have  
6 used the price of forecast, the stream of future prices  
7 as forecast from now to 2015 and also starting just  
8 after the year 2000 and going into the future for 20  
9 years, and we have looked at both of those, the  
10 cost-effectiveness of conversion to gas under both of  
11 those price cases.

12 Certainly the way we are doing it now,  
13 the issue of the difference in treatment, I think, is a  
14 very minor one. It is particularly important to  
15 realize that a gas utility, we are talking about the  
16 distribution now of gas, so the price of natural gas  
17 itself is not something that is sensitive to the sorts  
18 of considerations that you are talking about.

19 If we were doing an avoided cost  
20 calculation in Ontario, the valuation of the elements  
21 that we would have to try to control, that is to make  
22 them similar to the way we look at it kind of thing,  
23 that sort of element is a very small portion of the  
24 total cost of natural gas.

25 So, we haven't done that yet, we haven't

1       tried to produce an estimate of the avoided cost of gas  
2       in the future on a basis that is comparable to the way  
3       Ontario Hydro values supply options, but I would hazard  
4       that were we to do so, it wouldn't differ too much from  
5       the price as we have got now, and as a component of  
6       price, the element that is associated with taxes, for  
7       instance, is not a large component.

8               So, I don't know whether that is a clear  
9       answer to your question. But I am trying to suggest  
10      that most of the issues that you have raised so far  
11      don't really figure in a large way in the comparison if  
12      we are moving the natural gas company onto an  
13      equivalent basis with the way we look at supply  
14      alternatives at Ontario Hydro.

15             Q. Just a moment.

16             Mr. Burke, I take it then that Ontario  
17      Hydro has never considered, for example, putting a  
18      premium, for example, on natural gas as they have done  
19      with other -- what they see as environmentally benign  
20      options when comparing in their TCCT? There is no  
21      premium that you would intend to put on natural gas  
22      that might make a more level playing field?

23             A. The application of the premium  
24      so-called is to our supply options. So that is in  
25      place in applying the total customer cost test, I

1 believe, to natural gas as an alternative, just as it  
2 is to demand management. Maybe Mr. Shalaby can confirm  
3 that.

4 MR. SHALABY: A. If what you mean is  
5 giving conversion to gas, a 10 per cent premium; is  
6 that the question?

7 Q. Has this ever been considered by  
8 Ontario Hydro as a way of trying to look at the  
9 differences between gas, the private sector gas  
10 companies and the public sector electricity company?

11 A. Not to my knowledge.

12 Q. The 10 per cent is being applied to  
13 conservation options, to high efficiency cogeneration.  
14 But I am hearing your question to be, has it been  
15 applied to converting from space heating with the  
16 electricity to space heating with gas, and that is the  
17 area where to my knowledge I don't think it's been  
18 applied and I don't know to what extent it's being  
19 considered.

20 If you could turn to Interrogatory 4.2.8.  
21 4.2.8 is a response to an interrogatory from Energy  
22 Probe.

23 THE REGISTRAR: That will be 261.26, Mr.  
24 Chairman.

25 MR. MATTSON: 261.26.



1 ---EXHIBIT NO. 261.26: Interrogatory 4.2.8.

2 MR. MATTSON: Q. Basically, this  
3 interrogatory, Mr. Burke, I think we have already  
4 touched on it earlier, the statement read:

5 Hydro will pay up to avoided cost when  
6 the benefits to the corporation warrant  
7 this expense. Is this Hydro's current  
8 position?

9 And you answered that:

10 Hydro's position is that the amount of  
11 the incentive cannot greater than the  
12 avoided cost level and will generally be  
13 set to achieve significant penetration of  
14 the target market without attracting an  
15 undue number of free riders.

16 Mr. Burke, is it clear from this then  
17 that Ontario Hydro is prepared to pay for what is  
18 commonly called megawatts, pay for saved watts,  
19 megawatts?

20 MS. FRASER: A. Yes.

21 Q. So, this is a principle that you  
22 would accept?

23 A. You are saying that my understanding  
24 of the meaning of the word "megawatts" is from energy  
25 efficiency, and now with electrical efficiency and now

1 with change to the Power Corporation Act I guess we  
2 could add fuel switching.

3 Q. Okay. Now, just to go through the  
4 basic principles of this. Does this mean that by a  
5 consumer conserving they get to retain not only the  
6 selling price of the power but also the subsidy, or the  
7 savings that Ontario Hydro would pay them; correct?

8 A. Depending on how the program is  
9 designed, that's correct.

10 Q. This is sort of commonly called  
11 getting paid double for conserving?

12 A. It depends how the incentive is  
13 designed. I don't think you could make generalizations  
14 about that. That's one of the reasons I gave why we  
15 don't always, as a policy, pay the full incremental  
16 costs under the incentive.

17 In some cases I also explained that there  
18 are places where the bill payer, the customer, does not  
19 get any return to the energy investment, energy  
20 efficient investment because the benefits accrue to  
21 tenants or to somebody else who is the ultimate bill  
22 payer. So, those things are all very complicated.

23 Q. All right. But to get to the basic  
24 principle behind it, whatever the subsidy is, the price  
25 paid by Ontario Hydro to the consumer --

1 A. The incentive.

2 Q. Correct. They get that amount plus  
3 whatever amount of money they didn't spend on the  
4 electricity--

5 A. That's right.

6 Q. --that's total value?

7 A. Well, what we have indicated, I think  
8 a number of times, is that on average bills will go up.  
9 For those participants who participate in our programs,  
10 the price of electricity will go up, the bills will go  
11 down and then the participant will also get the  
12 incentive which is usually a capital payment up front  
13 as opposed to a payment over time, equal to the bill  
14 savings.

15 Q. All right. For illustrative purposes  
16 only, if the selling price was 6 cents and the subsidy  
17 paid up to that 6 cents, the consumer would have a 12  
18 cent incentive to avoid the use of the utilities  
19 electricity; correct?

20 A. If that's the way the program was  
21 designed.

22 Q. All right.

23 A. It's not really designed that way.

24 Q. The designs then go towards the  
25 amount of money passing from the utility to the

1 consumer, that would be the subsidy. How you design  
2 that amount of money or how you design the limits or  
3 restrictions on that amount of money; correct?

4 A. Those are some of the things that you  
5 have to take into account when you are designing a  
6 program, include that calculation, yes.

7 Q. That amount of money that the utility  
8 pays to the consumer to conserve obviously would  
9 reflect, if the consumer participated in programs of  
10 the utility, properly participated and followed  
11 whatever guidelines you set out, whether it would be a  
12 receipt or anything else; correct?

13 A. That's right. If a consumer doesn't  
14 participate we don't pay him.

15 Q. So, the types of conservation that  
16 the consumer has an incentive to participate in, are  
17 limited to the types of programs that Ontario Hydro  
18 presents or offers?

19 A. No. I think the options for  
20 increasing energy efficiency are many. We were  
21 certainly aiming at programs that will cover most of  
22 them. The extent to which some of those things are  
23 natural conservation, we do them anyway, and we try and  
24 design our programs so that those aren't covered.  
25 Within the limitations, by and large, yes.

1 Q. But the subsidy, the amount of money  
2 being paid from the utility to the consumers, they are  
3 only going to receive that if they participate in a  
4 program of Ontario Hydro. They can't just choose their  
5 own energy conservation technique and get paid for it?

6 A. Well, that's actually reason why we  
7 have programs like savings by design and accelerated  
8 paybacks and the guaranteed energy performance program  
9 because we know that there are -- we don't have  
10 ultimate knowledge on all of these things and we want  
11 to increase the likelihood of, for instance, consulting  
12 engineers applying the air creativity to come up with  
13 new ways to save energy. We don't want to limit them  
14 to the ways in which we can think of from some ivory  
15 tower at Ontario Hydro.

16 Q. So that's your work with the  
17 manufacturers, that's your work in getting new  
18 technology?

19 A. There is technology, there is also  
20 just the way the programs are designed which are not  
21 specific to one particular technology or another.

22 Q. No, I agree with you. But the  
23 consumer is limited to those programs being offered.

24 A. Yes.

25 MR. B. CAMPBELL: Mr. Chairman, my friend



1 may not have been here during direct, but I believe  
2 that this panel had made it perfectly clear, for  
3 instance, Ms. Fraser has talked time and time again  
4 about the fact that Ontario Hydro's programs are not  
5 limited to specific products. That any design that can  
6 come up that's going to save energy is eligible for  
7 those commercial and industrial programs, accelerated  
8 payback, savings by design.

9 It is not correct for my friend to keep  
10 assuming that there is only specific technologies that  
11 are covered. That is specifically not the case and I  
12 think the evidence has been clear on this time and time  
13 and time again.

14 MR. MATTSON: Thank you, Mr. Campbell.

15 I would disagree with that, however,  
16 because I think it is also clear that the receipt has  
17 to be --

18 THE CHAIRMAN: Why don't you ask the  
19 questions, I don't want to stop you from asking  
20 questions.

21 MR. MATTSON: Q. The individual has to  
22 provide you with a receipt or some form that they have  
23 taken part, participated in your program?

24 MS. FRASER: A. We have to know that  
25 they have done something. We don't say it has to be a

1 receipt for technology A, B, or C.

2 Q. But it is Ontario Hydro who  
3 determines if that program was in fact that something  
4 that they deserve a subsidy for?

5 A. Certainly. We don't give away money  
6 unless we have determined that it is cost-effective.

7 Q. Okay. Now, if you could turn to  
8 Exhibit No. 281 of Energy Probe, and the short title is  
9 "Energy Efficiency from Sea to Sea." My question, Ms.  
10 Fraser, is there a number of energy efficient programs  
11 or energy efficient devices listed here that aren't in  
12 your RCRDs and would these programs --

13 A. Excuse me, could you point those out  
14 to me?

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1 [2:55 p.m.] Q. For example, the \$25 per LED  
2 miniature incandescent or tridium gas exit sign,  
3 maximum marks five watts total.

4 THE CHAIRMAN: Where is that shown?

5 MR. MATTSON: Sorry, that is three  
6 columns in, Mr. Chairman, at the top above the picture.

7 MS. FRASER: That is included in the  
8 cross sector program, energy efficient lighting, which  
9 is silent on the specific technologies, but it  
10 recognizes when we developed the lighting program that  
11 we would be adding a variety of efficient lighting  
12 technologies as we moved through the five year approval  
13 of that program.

14 MR. MATTSON: Q. So, the PCRDs didn't  
15 set out, actually the tridium gas exit sign, we didn't  
16 know that that was the technology being used there.

17 MS. FRASER: A. I can't remember if that  
18 was mentioned in the background or not. What I would  
19 say is, what I would point out is this document is, I  
20 believe, an excerpt from Electrical Business--

21 Q. That's correct.

22 A. --which I believe is published by the  
23 Ontario Electrical League, and it is a restatement, a  
24 summary of some of our program materials. And for  
25 instance for this category, it provides those two as

1 examples. There is two other categories also get the  
2 \$25 for energy efficient exit sign replacement, and  
3 that is electric/luminescent and the battery powered  
4 ones.

5 Q. But with respect to the tridium gas  
6 exit sign, there is no way I would have known from the  
7 PCRDS that that technology was you being used and  
8 eligible for a subsidy in demand management?

9 A. No, the technology that is being used  
10 essentially and wasn't -- I don't think, even included  
11 in the original approval of the energy efficient  
12 lighting program, was high efficiency exit signs. Low  
13 wattage exit signs, if you will.

14 In a review of our incentives, subsequent  
15 to approval of the energy efficient lighting program,  
16 we recognized that we had to move what was originally a  
17 \$15 incentive for low wattage exit signs up to \$25 to  
18 recognize the value of those things to our system, in  
19 comparison with what our -- what's called a retrofit  
20 kit, which uses a screw-in adapter, which is eligible  
21 for a \$5 kit or an \$8 kit, if it uses less than 20  
22 watts.

23 Q. Maybe I should be asking this of Mr.  
24 McLellan.

25 Mr. McLellan with respect to the

1 participation in a tridium gas exit sign, has there  
2 been some controversy about whether or not this is a  
3 safe technology, or is it just the cost effectiveness  
4 of it that goes towards implementing it in your demand  
5 management program?

6 MR. McLELLAN: A. That question actually  
7 should be to Ms. Fraser.

8 Q. Okay.

9 MS. FRASER: A. The issue here and how  
10 we design our incentives has to do, as I said, with the  
11 fact that the \$25 is for any exit sign which has a  
12 maximum of five watts total, and \$8 is for anything  
13 over that, less than 20 watts.

14 So that's essentially the way those  
15 incentives were designed. It was silent with respect  
16 to the technology applied, and basically any product  
17 which meets the criteria and meets the Canadian  
18 Standards Association is eligible, and that includes  
19 tridium as it does miniature incandescent and LED.

20 Q. So, in fact, Ontario Hydro, through  
21 demand management, is in fact subsidizing tridium gas  
22 exit signs, correct?

23 A. We are subsidizing the removal of  
24 higher wattage signs for the replacement of lower  
25 wattage signs, yes. It happened to include tridium.



1 That is certainly not the objective of our program.

2 Q. No. Now back to the customer. If,  
3 for example, a customer decides that instead of  
4 participating in the program to get the rebate, and in  
5 fact they either don't consume, which is more they  
6 conserve, but just don't consume and cut their  
7 electricity bill, is there a subsidy or any payment  
8 from Ontario Hydro to that individual for not  
9 consuming?

10 A. Only if they, you know, ultimately  
11 one of the programs for fuel switching, which we  
12 haven't designed yet. The other programs have to do  
13 with electrical efficiency, more efficient electrical  
14 use. We don't pay people to go out of business, no.

15 Q. I didn't say to go out of business.  
16 But certainly, besides fuel switching, all your  
17 conservation measures use electricity, correct? They  
18 are consumers just consuming less.

19 A. They are using more efficient  
20 products, yes, or doing things in more efficient ways.  
21 The guaranteed energy performance program, which is a  
22 program, a very specialized program because it is done  
23 through energy service companies, reflects the way in  
24 which those energy service companies operate. That  
25 includes approving the operating procedures and the

1 training of operating and maintenance staff.

2 So sometimes it is the combination of  
3 those sorts of things together which makes for the  
4 savings, and we pay it in on the basis of actual  
5 performance. We certainly don't pay them just not to  
6 use energy.

7 As a matter of fact, under the  
8 requirements of that program, we use a bill  
9 normalization computer program called FASER, which if,  
10 for example, this building was under a guaranteed  
11 energy performance program contract, and the occupancy  
12 of the building was cut in half, we wouldn't pay the  
13 customer based on those "savings," because that would  
14 be a change in use of the building. It would have to  
15 be through more efficient use or more efficient  
16 application of resources.

17 Q. All right, but given the way you  
18 value, or the way you do your total customer cost test,  
19 wouldn't turning out the lights more often and cutting  
20 your electricity bill be cost-effective as well?

21 A. And we encourage customers to do  
22 that, that's for sure.

23 Q. But no subsidies for that.

24 A. No, we don't provide subsidies. The  
25 whole basis of the total customer cost test is to

1 compare the avoided cost to the incremental cost of the  
2 more efficient option. Now, if someone puts in an  
3 occupancy sensor to control the lights, and that costs,  
4 them something to do that, we will provide some  
5 funding, and I believe it is on this Exhibit 281 as  
6 well; \$35 for a wall switch, \$100 for a ceiling mounted  
7 switch, so on for special sensors which turn off the  
8 lights automatically.

9 So that you don't run into situations, as  
10 you have here, where the lighting panel that's on the  
11 way into the washroom has a big, you know, "Do Not Turn  
12 Off" kind of example written on it.

13 Q. All right, but the person who goes  
14 for the lights, the timer that turns the lights off at  
15 certain times at night, has a double incentive. In  
16 fact they get to keep the money that they don't spend  
17 on electricity, plus they get to keep the subsidy to go  
18 into the program. But the person who decides just to  
19 turn out the light gets nothing. And in fact may in  
20 fact -- the rates may increase by not participating in  
21 demand management conservation?

22 A. They also get the energy saving from  
23 turning off the lights.

24 Q. But --

25 A. Now if they didn't put a piece of

1 equipment in to do that--

2 Q. They get paid once, correct.

3 A. --they didn't incur any cost to do  
4 it, so why we would give them a subsidy if they didn't  
5 incur any cost?

6 Q. It is cost-effective, correct?

7 A. But they didn't incur a cost. So we  
8 wouldn't have even done a total customer cost test on  
9 something where the cost is zero.

10 Q. But you will pay up to avoided costs,  
11 you have indicated in your interrogatory, so they may  
12 not incur costs.

13 A. Where we are providing incentives.

14 Q. So you will do it there if they  
15 participate in your program, but you won't do it if  
16 they just decide not to consume.

17 A. That's right, we won't.

18 Q. If we can go to Volume 50. I  
19 indicated earlier this morning that I would be going to  
20 the transcript at page 9004. It's 9004 to 9008.

21 And again, this is Mr. Poch's  
22 cross-examination, at the beginning of his  
23 cross-examination. And as I indicated earlier, it  
24 flows from Energy Probe Exhibit 262.

25 Now, Ms. Fraser, this was a discussion,

1 or a cross-examination of yourself, and you indicated  
2 at page 9005 of the transcript, line 4, that:

3 "Yes, we usually ask to see the paid  
4 invoice before we give them the money."

5 This is in reference, I take it, to the  
6 energy conservations that they make, correct?

7 A. That's correct, when they are  
8 participating in a program.

9 Q. You have in place, do you, a  
10 certain -- there is someone at Ontario Hydro who looks  
11 at these receipts and verifies them, verifies their  
12 validity?

13 A. That's correct.

14 Q. This individual also is the time and  
15 effort and et cetera of doing this, of verifying the  
16 receipts. That is a component of the TCCT.

17 A. That's part of program delivery  
18 costs, yes.

19 Q. And that's included?

20 A. Yes.

21 Q. Now, a number of problems I just  
22 wanted to put to you, and you can tell me if they are  
23 problems or not. But a number of problems that may be  
24 possible.

25 First of all, if a company, I think we



1 have dealt with this a little earlier, but if a company  
2 was going to do it anyway, they would become a free  
3 rider, correct?

4 A. That's what the definition of free  
5 rider is, yes. They would have done it anyway.

6 Q. And it's never cost-effective if they  
7 are a free rider.

8 A. The program is cost-effective,  
9 including free riders, and that's why we include the  
10 free riders in the program analysis, to make sure that  
11 on net, taking free ridership into account, the whole  
12 program is still cost-effective. If we can't, you  
13 know, if we can't give them what one of my staff calls  
14 a sodium pentathol question, and find out if they would  
15 have done it anyway.

16 Q. Exactly. So it's an assumption as to  
17 free riders, first of all. But my point is that people  
18 may then say, "Hey, this is a great program, I'm going  
19 to participate, too." It is those people who aren't  
20 included in the assumption, those free riders, it is  
21 not cost-effective, is it?

22 A. That's right. If it ends up being --  
23 the number of free riders ends up being much higher  
24 than we estimated, that could have an impact on the  
25 cost-effectiveness.

1                   However, I think what's critical is that  
2     you have to look at our free rider assumptions, and  
3     they are based on our best analysis of the marketplace  
4     at the time, and what we also look at over time is the  
5     net impact.

6                   Q. All right, my second concern is with  
7     respect - we have spoken about the amount of money  
8     that - the incentive there for someone to participate  
9     in a program, is the revenue they would save in usually  
10    purchasing their electricity, plus the subsidy,  
11    correct?

12                  A. Well, I think what we have been  
13    calling incentives in the last few days here. We have  
14    had a number of different definitions going from  
15    allowing people to use our research facilities, down to  
16    the specific dollars that we paid out.

17                  I think in terms of what certainly I and  
18    what is said in the PCRD, when we are talking about  
19    incentives, we are talking about so many dollars per  
20    kilowatt that we are going to pay a customer to do  
21    something, or so much per light bulb or whatever. It  
22    is not the bill savings. We don't consider that "an  
23    incentive."

24                  Q. But there is this, we will call it an  
25    incentive then. There is an incentive, for example, we

1 will take a boiler, an incentive to purchase a new  
2 boiler at the plant.

3 A. If it is more efficient.

4 Q. The more efficient boiler, the amount  
5 of efficiency, the amount of electricity saved, that  
6 amount, and if the subsidy corresponds to that amount  
7 up to the avoided cost, as we have noted, that's the  
8 amount that they will receive for that energy  
9 efficient --

10 A. They will determine the incentive,  
11 based on what is required to move the market. That  
12 could be 10 per cent of the incremental costs, it could  
13 be 100 per cent of the incremental costs. The upper  
14 limit that we do use is full avoided cost, but in  
15 practical purposes it is actually less than that,  
16 because we have to take the program delivery costs off.  
17 What you are really talking about is utility cost test.

18 Q. You would ask for a receipt then.  
19 That is what you are referring to in the transcript.  
20 You would ask for a receipt that they actually did  
21 purchase that new boiler.

22 A. Sure.

23 Q. Is it not then possible, given the  
24 limited resources of the auditing, is it not then  
25 possible that the individual then could use their old

1 boiler and run it off utility generation, could run it  
2 whether they want to use oil or something else, but  
3 they could still run their old boiler, they could  
4 purchase generation off the utility, non-utility  
5 generation outside the province? Could they not do  
6 that?

7 A. Well, there are certain requirements  
8 in different programs, for example, and it is treated  
9 different ways for different places. Lots of times it  
10 is, in the street lighting program, for example, part  
11 of the signed agreement was that those street lights  
12 had to be removed and not sold anywhere else in the  
13 province. They had to be scrapped. We certainly did  
14 not want to see them sold somewhere else. Lots of  
15 other times.

16 So that's part of the process. Our field  
17 staff go in and see, with lighting it is not really an  
18 issue, lights; motors are usually replaced upon burn  
19 out, so on, so forth. It totally depends upon the  
20 program. If it is a brand new building, of course, all  
21 you are doing is throwing the old design out.

22 Q. But in your program design, you try  
23 and prevent these sorts of things from happening.

24 A. Absolutely.

25 Q. There is only so much policing or

1 auditing you can do, until it becomes no longer  
2 cost-effective, right?

3 A. That's why we have a process in our  
4 programs called program evaluation, which looks at both  
5 the process evaluation and impact evaluation. That  
6 issue that you talked about would surface in an impact  
7 evaluation primarily. We don't pay more to avoid it  
8 than the cost of doing it.

9 Q. And in fact you don't have, for  
10 example, a team like the tax people would have to go  
11 around and audit to make sure that these things have  
12 been used, that everything that is said to Ontario  
13 Hydro is correct and this is the way it is used.

14 A. Well, in actual fact what we have  
15 done for the past two years, and I expect that we will  
16 continue to do it, is we do verify our results at the  
17 end of each year. And we hire a chartered accountancy  
18 firm, and on a random sampling they go back out and  
19 find out what happened to the displaced equipment and  
20 so on and so forth. So, that is exactly what we do.  
21 But not for every one. We did it on a random sample  
22 basis, and obviously we gear it to programs where that  
23 might be more of an issue than others.

24 Q. If in fact the person was going  
25 against what the program said they should have been



1 doing, then what happens?

2 A. Ask them for some money back.

3 Q. You you have the enforcement  
4 mechanism to do that.

5 A. That is part of the signed agreement  
6 that they signed. If the energy savings aren't there  
7 or the equipment is not in use or a number of things  
8 like that.

9 Q. That's on every program, or are you  
10 suggesting specific programs?

11 A. There is a materiality element with  
12 respect to that.

13 Q. There are also, Ms. Fraser, I'm sure  
14 that you have been doing it for some time, there are  
15 many other ways that one could think of, where they  
16 could try to get around this. There is a real  
17 incentive for them to, in fact, keep the revenue, get  
18 the subsidy, and a real incentive there with that extra  
19 money, if they could put to use the old energy  
20 producer, there is an incentive to use it.

21 A. Well, I would disagree that we are  
22 building -- that we are operating on the basis that  
23 most Ontario billpayers are about to engage in some  
24 kind of fraudulent activity. But again, remember what  
25 we are talking about here is an incentive that deals

1 with the incremental costs. In most of the cases we  
2 are not paying the full shot. So that situation where,  
3 you know, we are not paying someone to buy a second car  
4 and just park it in their driveway, if that's the issue  
5 you are concerned about.

6 Q. You have to also include the money  
7 that they didn't spend, correct? And that changes  
8 things, the lost revenue?

9 A. Sure.

10 Q. Now with respect to the light bulb  
11 sample that you were speaking of with Mr. Poch, and  
12 that's at the bottom of 9006, the question is:

13 "Let me jump to the bottom line. In  
14 a well designed program, you could put  
15 controls in place either by yourself or  
16 yourselves installing or through third  
17 parties which would ensure that the bulbs  
18 ended up in places which were high-use  
19 places, is that true?"

20 And you indicate that is true, correct?

21 A. Ms. Mitchell?

22 MR. McLELLAN: A. Yes, Ms. Mitchell  
23 indicated that.

24 Q. The amount of money, I'm sure we  
25 could do it, but there is a limit to how much we are

1 going to regulate, how far we are going to regulate  
2 ensuring that individuals use these bulbs in high end  
3 uses, correct?

4 A. Yes, and in that program that was not  
5 considered cost-effective.

6 Q. So when we see that we could have put  
7 controls in place where third parties go around to  
8 ensure the bulbs are in high end use places, that is  
9 not cost-effective?

10 A. No, and we wouldn't do it in a  
11 program such as the one running, where the customers  
12 expected to pay about 75 per cent of the cost of the  
13 light bulb. So given that they are paying that amount  
14 of the cost, they have a vested interest in using it  
15 effectively and efficiently as well.

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25 ...

1 [3:15 p.m.] Q. You are speaking of the Loblaws  
2 program?

3 A. Or the program we have going on right  
4 now with all retailers.

5 Q. The fact that they have incentive to  
6 use that \$20 wisely, that isn't necessarily borne out  
7 by the actual results, though, are they, in terms of  
8 how many people actually apply for the subsidy, the  
9 free \$5 that you are offering?

10 A. About 40 per cent of the people who  
11 purchased bulbs during the program period actually  
12 applied for the rebate.

13 Q. So, a free \$5, 60 per cent didn't  
14 even ask for five bucks?

15 A. Right.

16 Q. So, if we are going to assume that  
17 people, because of the money they spent, are going to  
18 use it wisely, there may not be a strong correlation  
19 there.

20 A. Well, there is a couple of issues  
21 there. The first is the reason why people bought the  
22 bulb in the first place. They didn't buy it because we  
23 were giving them \$5. They had to pay \$15 as well.  
24 They bought it according to our research because they  
25 could save energy, save money and there was was a fair

1 level of environmental consciousness in there as well  
2 according to our research. So, these are the types of  
3 people who are purchasing the product, and according to  
4 our research they put it in quite high-use locations.  
5 Now, our research is not exhaustive, we didn't check  
6 out exactly how many minutes of use, but it was quite  
7 high.

8 Q. But in the light bulb one where you  
9 say save energy, save money and environmental reason,  
10 the program had been around before it went into the  
11 Loblaws green program; correct?

12 A. Not in the residential, no.

13 Q. But it had been around in the  
14 commercial?

15 A. Do you mean the product?

16 Q. Yes, the product.

17 A. It had been around in the commercial  
18 sector for a number of years, but was virtually not  
19 available in the consumer retailer market.

20 Q. And when you say they did it to save  
21 money, 60 per cent of them didn't send back for the \$5?

22 A. That's right. But keep in mind that  
23 you have to compare that to similar rebate programs run  
24 by other companies, not utilities but other companies.  
25 A 40 per cent rebate redemption rate is considered



1 extremely high.

2 So, more people applied for the incentive  
3 through our program, then would have applied, let's  
4 say, you buy a Braun shaver and you are offered \$10, a  
5 typical redemption rate for that kind of a rebate  
6 program is more like 10 per cent, whereas we got 40 per  
7 cent claiming.

8 Q. Well, a Braun shaver costs a lot more  
9 than a light bulb.

10 A. \$60 or \$80. A little bit more more.

11 Q. And the other issue also that is it  
12 not true that -- let me ask you, from the program  
13 itself, if you used it according to the Ontario Hydro  
14 instructions in high end use places for a total of  
15 seven years, how much money would it save you in  
16 electricity savings?

17 A. The number I believe was \$27 over the  
18 life of the bulb.

19 Q. And the \$5 rebate then would be 20  
20 per cent?

21 A. 20 per cent of what? I'm sorry.

22 Q. 20 per cent of total savings.

23 A. Yes, okay.

24 Q. And then finally, your last point was  
25 the environmental reasons, and in fact it was put off

1 or was sold through the green program at Loblaws as an  
2 environmentally friendly item?

3 A. Yes.

4 Q. Now, of the amount of money that was  
5 spent by the consumer, plus the amount of money that  
6 was spent by Hydro in subsidies, that amount of money,  
7 there was never a cost-effectiveness test done on the  
8 benefit to the environment from putting that money into  
9 some environmental control as opposed to spending it on  
10 the fluorescent light bulb, was there? There was no  
11 cost-effective study done?

12 A. No.

13 Q. So though it was sold and it may have  
14 looked like an environmental program, there was never  
15 any direct flow of money from that program to any  
16 environmental controls, no actions were taken by  
17 Ontario Hydro with respect to environmental matters in  
18 that program?

19 A. No. The environmental benefit was  
20 because of decreased electricity there would be an  
21 environmental benefit.

22 Q. Correct. Now, if you look at, just  
23 while we are at it, if you look at Interrogatory 4.2.32  
24 of Energy Probe, and I will get an exhibit number.

25 THE REGISTRAR: 261.27.

1       ---EXHIBIT NO. 261.27: Interrogatory No. 4.2.32.

2                   MR. MATTSON: Q. Now, if we look at the  
3 response, I am just going to direct you to the  
4 response, the questions with respect to 10 per cent  
5 fewer number. In your response at the bottom, if 10  
6 per cent were installed in basements, you indicate that  
7 Hydro's market research has found that approximately 10  
8 per cent of the compact fluorescent lamps purchased  
9 were installed in basements. Previous market research  
10 indicated that basement lights are used for an average  
11 of 1.5 hours per day. Savings for these applications  
12 still accrue but are spread over a longer period of  
13 time; correct?

14                   Here is 10 per cent that certainly  
15 weren't in high end use places?

16                   MR. McLELLAN: A. Right.

17                   Q. And certainly if those factors go  
18 back to the programmers who did the total customer cost  
19 test, that would be a new factor that would have to be  
20 taken into consideration into the cost-effectiveness of  
21 the light bulb?

22                   A. Yes.

23                   Q. And those 10 per cent on their own,  
24 were they cost-effective, that 10 per cent of light  
25 bulbs in the basement that were burning for 1.5? I see

1 savings for these applications still accrue but are  
2 spread over a longer period of time; is that correct?

3 A. That statement is correct, yes.

4 Q. But are they cost-effective?

5 A. By themselves?

6 Q. Yes.

7 A. We didn't do a run separately for  
8 that 10 per cent mainly because we didn't know who that  
9 10 per cent would be. The average use that we used  
10 when we did the original runs, the TCCT runs on this  
11 program, included a number of people that would use  
12 them short periods of time. The average used for the  
13 program was four hours.

14 So, a number who only used them 1.5 hours  
15 a day were included in that average and a number that  
16 used them for eight and nine hours a day was used as  
17 well. So by themselves, no, but in the context of the  
18 program, yes, they were included.

19 Q. The fluorescent light bulb campaign,  
20 save energy, save money and environmental benefits, if  
21 we took the environmental benefit out, if we weren't  
22 selling it or marketing under the environmental  
23 benefit, purely as a cost-effective device for the  
24 homeowner, do you have since that time or prior to that  
25 do you have any indication of how well this light bulb

1 would have been sold if we weren't attaching it to  
2 having this environmental benefit?

3 A. Since that program ended, which was  
4 early December last year, we haven't had nearly as much  
5 environmental tie in any of our program materials,  
6 neither have any of the retailers who have sold it.  
7 Loblaws is now just one of 10 or 15 retail chains who  
8 are selling it.

9 So, the environmental appeal is far less  
10 prevalent and sales, if anything, have gone up.

11 Q. But the environmental appeal was  
12 attached to it originally. I mean, if you hadn't had  
13 that, for example, prior to that, there weren't many of  
14 those bulbs that were selling in the residential or  
15 commercial sector.

16 A. Well, it's largely hypothesis, but  
17 the year before, in 1989, we ran a program through Home  
18 Hardware, compact fluorescents were one of about 24  
19 products. There was no environmental appeal at all in  
20 that program, and sales were what I would say is quite  
21 reasonable within the context of that program,  
22 somewhere around 3500 units. One program buried  
23 amongst 24, less specific promotion.

24 So, my guess would be, it would have  
25 affected sales somewhat but I can't quantify how much.



1 Q. 3500 units and then once you attached  
2 it to the green program, you predicted I believe  
3 25,000?

4 A. 30,000.

5 Q. 30,000. And there was a demand  
6 for...?

7 A. About 100,000.

8 Q. 100,000. So that is a huge leap.

9 A. Yes. But in the previous program it  
10 was one of 24 products all advertised together. No  
11 specific emphasis at all. So, it's a totally different  
12 program. You can't compare them.

13 Q. Okay. I will move on now to another  
14 area. This morning we filed a new exhibit, that is  
15 Exhibit No. 286, which is entitled, "Let Market Work to  
16 Save Energy." I bring it to the attention today  
17 because what I would like to discuss with you, Mr.  
18 Burke, or question you, is with respect to statements  
19 made at page 8429 to 8431 of the transcripts, I believe  
20 it was, it may have been Ms. Fraser.

21 THE CHAIRMAN: What volume, please?

22 MS. PATTERSON: 47.

23 THE CHAIRMAN: Thank you.

24 MR. MATTSON: Yes, Volume 47, page 29 to  
25 31.

1 MS. FRASER: I believe it's Mr. Shalaby,  
2 actually.

3 MR. MATTSON: Mr. Shalaby.

4 MS. FRASER: Page 8429?

5 MR. MATTSON: At page 8429, at lines 9  
6 and 10, there is a discussion about the total customer  
7 cost test and the number of names it goes by.

8 Mr. Shalaby, the question was put to you,  
9 by Mr. Campbell:

10 "Now, is it a problem when you are  
11 looking at this test that in some of  
12 those jurisdictions, you have  
13 investor-owned utilities which, of  
14 course, is a somewhat different situation  
15 than Ontario Hydro?"

16 You go on in your answer, it's really  
17 perhaps an added complication. And if you go to the  
18 next page at 8430, between lines 6 and 12, you state:

19 "The impact on the shareholder is yet  
20 another dimension to worry about or to  
21 look at. Shareholders are typically  
22 interested in the net profits of the  
23 utility. And demand management programs  
24 can really erode the earnings of the  
25 utility and become a detriment to the

1 investor."

2 And then at the bottom of the page, you  
3 indicate:

4 "Now, that added dimension is really  
5 absent in Ontario and in that sense is  
6 not an impediment to aggressive pursuit  
7 of demand management, and that is, of  
8 course, our shareholders are the same as  
9 our customers."

10 Now, Mr. Shalaby, the exhibit I have  
11 provided you with is an article, an editorial which  
12 points to a study done by Mr. John Thomas Barnard who  
13 states that if Ontario Hydro, at the bottom of the  
14 page, he is an economist and director of the University  
15 of Laval's Group, he states that if Ontario Hydro was  
16 to earn a rate of return and pay taxes appropriate to  
17 private sector capital, electricity would have to be  
18 priced - and he states Quebec, B.C., and 65 per cent  
19 higher in Ontario.

20 And then he goes on and says:

21 Those increases would very likely  
22 convince industrial and commercial  
23 electricity users to conserve, and  
24 residential consumers might be less  
25 likely to respond and may need some other

1                   encouragement, but at least the market  
2                   would be sending the right signals.

3                   So, the question to you is what you have  
4           put as an impediment to effective and aggressive  
5           promotion of demand management programs in the private  
6           sector may in fact be occurring naturally in those  
7           sectors, and it is in fact the public sector that  
8           really has to get out and aggressively pursue these  
9           programs.

10                   MR. B. CAMPBELL: Whoa, whoa!

11                   Mr. Chairman, this, I believe, may have  
12           been faxed to us Saturday, nobody looked at it before  
13           this morning morning. Nobody has seen this study upon  
14           which these numbers are based. Nobody has any idea of  
15           whether the numbers are correct or supported by any  
16           reasonable analysis.

17                   I can advise the Board that Ontario  
18           Hydro's outside expert testimony on this matter when it  
19           was reviewed last fall before the OEB was that figures  
20           of that nature were inappropriate and should not  
21           applied to Ontario Hydro in the analysis of Ontario  
22           Hydro because of the different, in effect, corporate  
23           structure, as I say, the kind of cooperative structure  
24           that is behind Ontario Hydro's corporate structure, and  
25           I object strongly to any questions being premised on

1 anything like this material when there has been  
2 absolutely no basis layed for it at all. I don't see  
3 how Mr. Shalaby can fairly be asked to give any opinion  
4 on any aspect of this would be in any way useful to the  
5 Board. He has seen none of this material.

6 MR. MATTSON: Mr. Chairman, just in  
7 reply. The numbers themselves aren't important. I am  
8 just responding to Ontario Hydro's evidence that it is  
9 an impediment to demand management programs in the  
10 private sector, and all I am trying to do is establish  
11 from Mr. Shalaby if that's still his position, or if he  
12 can explain in light of what seems to me another  
13 explanation. That's all.

14 Energy Probe doesn't believe that that's  
15 the situation either, 65 per cent higher. So, that is  
16 just the study and it is a point of view and your  
17 evidence is that it is an impediment. That's all.

18 THE CHAIRMAN: I have not read the  
19 editorial either, it's a newspaper editorial and based  
20 on a reference to a study which nobody has, I think it  
21 is not probably a good basis for cross-examination. I  
22 think the cross-examination should be based on what Mr.  
23 Shalaby actually said in his in chief and the questions  
24 can be directed in that fashion.

25 MR. MATTSON: Thank you, Mr. Chairman.



1 Q. Mr. Shalaby, is it not the case that  
2 a public --

3 THE CHAIRMAN: And the best way to do it,  
4 if I can be so bold as to suggest, is to refer him to  
5 specifically what he said so he has his attention  
6 focused on it, and then ask him a question about it.

7 MR. MATTSON: Thank you, Mr. Chairman.

8 Q. Mr. Shalaby, at lines 23 to 25 at  
9 page 8430, you state:

10 "Now, that added dimension is really  
11 absent in Ontario and in that is not an  
12 impediment to aggressive pursuit of  
13 demand management..."

14 We have gone through it, that added  
15 dimension is the shareholders I believe; is that  
16 correct?

17 MR. SHALABY: A. Am I going to get one  
18 answer uninterrupted finally?

19 Yes, that is a shareholder.

20 Q. And is it also the case that because  
21 these, a private utility with a shareholder, because  
22 they have to make a profit, in fact, there may be  
23 natural conservation going on due to the rates that  
24 would be higher to make that profit?

25 MR. B. CAMPBELL: I'm sorry, there has

1       been no basis established for the proposition in that  
2       statement that the rates would be higher, and I take  
3       the position that there is no basis for that.

4               THE CHAIRMAN: There is a basis that the  
5       costs might be different or the cost, or the total  
6       customer cost test might have different criteria,  
7       that's what I think Mr. Shalaby was saying.

8               MR. B. CAMPBELL: That it might be  
9       different is one question. That is with respect, Mr.  
10      Chairman, not what my friend said.

11              THE CHAIRMAN: All right.

12              MR. MATTSON: Q. Mr. Shalaby, you said  
13      that demand management may be a detriment to the  
14      investor; correct?

15              MR. SHALABY: A. The whole point of this  
16      discussion was that you have an extra player, you have  
17      an extra participant and that complicates life. When  
18      you have two people doing something it's complicated,  
19      when you have three, it's more complicated, when you  
20      have four it gets even more complicated. That's the  
21      entire gist of what I was saying.

22              You have somebody else in the picture,  
23      when you have a shareholder, Which complicates life a  
24      little more.

25              MR. BURKE: A. I would just like to add

1 an and element to this, and that is the return on  
2 equity in investor-owned utilities has not necessarily  
3 been very good in the U.S. for the last 10 or 15 years,  
4 and in fact may not be even as high as the rate of  
5 return on bonds.

6 So, it's not necessarily obvious that  
7 including a shareholder equity portion in the way that  
8 the corporation is financed in an investor-owned  
9 utility necessarily contributes to higher rates per se.  
10 It's something you have to demonstrate. It's not  
11 something that's obvious at all.

12 Q. But, Mr. Burke, it is in the evidence  
13 that Ontario Hydro's demand management programs will  
14 increase rates; correct?

15 A. Well, in principle, to the extent  
16 that the incentives exceed certain levels by  
17 definition, they will slightly push up rates. That is  
18 completely independent of all of this other  
19 consideration we are talking about now.

20 Q. That is fine. All I am asking is the  
21 demand management programs in Ontario Hydro will  
22 increase rates, you have answered that; correct?

23  
24  
25 ...

1 [3:35 p.m.] MR. B. CAMPBELL: Mr. Chairman, with  
2 respect, I don't know what the heck the question is any  
3 more. We started out -- this started out -- this  
4 question has been addressed several times, and this  
5 started out with something to do with return on equity.

6 If we are no longer talking about return  
7 on equity, then that is fine. But I'm a little  
8 concerned that my friend sort of, in response to an  
9 answer, is saying, "But isn't it correct then that..."  
10 And I'm worried that this is going to be read that this  
11 return on equity consideration is being carried  
12 forward. If it is not his intention to do that, then  
13 that's fine, but I think I'm just concerned that the  
14 transcript be clear on that.

15 THE CHAIRMAN: I think Mr. Burke said, I  
16 hope I'm paraphrasing correctly, is that demand  
17 management programs along with everything else may have  
18 some impact on rates. The measurement of that impact  
19 is difficult, if not impossible, to say.

20 MR. MATTSON: Mr. Chairman, I don't --  
21 that's why I'd like a clarification, because I don't  
22 believe that that is the evidence. I think that demand  
23 management programs on their own will cause rates to  
24 rise.

25 Q. Will it not, Mr. Burke?

1 MR. SHALABY: A. The evidence says that  
2 in the short term demand management raises the price of  
3 electricity.

4 Q. Okay, thank you.

5 A. This is an uneconomists version of  
6 the answer.

7 Q. Now if we turn to -- if you could  
8 turn to interrogatory 4.2.47.

9 MR. MATTSON: If could I get a number for  
10 that exhibit?

11 THE REGISTRAR: No. 261.28.

12 MR. MATTSON: No. 261.28.

13 ---EXHIBIT NO. 261.28: Interrogatory No. 4.2.47.

14 THE CHAIRMAN: Is this a new subject?

15 MR. MATTSON: Same subject with  
16 respect --

17 THE CHAIRMAN: Same subject?

18 MR. MATTSON: Yes.

19 THE CHAIRMAN: All right. Sometime in  
20 the next few minutes if we could take the afternoon  
21 break, at your convenience.

22 MR. MATTSON: This would be an  
23 appropriate time.

24 THE CHAIRMAN: All right. Break for 15  
25 minutes.



1 THE REGISTRAR: The hearing will recess  
2 for 15 minutes.

3 ---Recess at 3:39 p.m.

4 ---On resuming at 3:58 p.m.

5 THE REGISTRAR: Please come to order.  
6 This hearing is again in session. Please be seated.

7 MR. MATTSON: Thank you, Mr. Chairman.

8 Q. Mr. Burke, first of all, if you could  
9 just confirm my recollection of the evidence this  
10 morning, and your evidence was that, if I remember it  
11 correctly, was that rate increases would not play or  
12 have a large effect on Ontario Hydro's demand  
13 management programs as you see it, program efforts as  
14 you see it.

15 MR. B. CAMPBELL: I don't believe that --  
16 if I recall it correctly, and Mr. Burke can correct me  
17 if I'm wrong, I don't believe that is correct. I think  
18 what was said is that the group would not have an  
19 impact on the potential that Mr. Burke has calculated.

20 MR. MATTSON: Q. Is that correct, Mr.  
21 Burke?

22 MR. BURKE: A. Well, I must admit I  
23 can't recall anything that is directly like that,  
24 except that --

25 Q. Well, Mr. Burke, we discussed rate

1 increases.

2 A. Yes, I thought -- the only issue I  
3 can remember was the one that has come up several  
4 times, is whether the effect of demand management in  
5 the programs would have a large effect on rate  
6 increases. But I don't recall the reverse.

7 We have also, oh, discussed the role of  
8 natural conversations. That is what we are talking  
9 about?

10 Q. Yes.

11 A. And I suggested that every year we  
12 would reestimate the effect on potential end use of the  
13 fact that the baseline price had gone up, and that we  
14 would do that this year.

15 I'm not sure I said how much I thought --  
16 the difference I thought it would make. But yes,  
17 relatively speaking it is small.

18 Q. So relatively speaking, a small  
19 impact on --

20 A. On the net load impact of demand  
21 management programs.

22 Q. So it may, in fact, switch from  
23 potentially induced to natural?

24 A. That is quite correct. But it is not  
25 going to be one for one, in the sense that the price

1 effect has lots of other impacts on customers than  
2 simply efficiency improvement.

3 Q. Now I have directed your attention to  
4 interrogatory 4.2.47.

5 THE REGISTRAR: 261.29.

6 THE CHAIRMAN: That number has been given  
7 already.

8 MR. MATTSON: 261.28 is the exhibit  
9 number.

10 Q. The question is:

11 "What electricity price increases  
12 would be required to achieve the same  
13 decreases in electricity consumption  
14 targeted at Ontario Hydro's current  
15 conservation plan? Provide all  
16 assumptions and calculations."

17 And the next page in your answer we have  
18 the assumptions, three, and then we have the  
19 calculation 13.5 per cent, and concludes:

20 "Therefore applying EEMOs," that's  
21 Echometric Energy Model of Ontario, "long  
22 run elasticity suggests that a sustained  
23 real price increase of 14 per cent would  
24 be required to achieve the same decrease  
25 in electricity consumption targeted in

1 Hydro's current conservation plan."

2 My question to you, Mr. Burke, is in  
3 light of the Chairman's remarks about the rate  
4 increases that are much greater than the one we see in  
5 13.5 per cent there, how do we reconcile that in fact  
6 Hydro's demand management targets are not going to be  
7 met by those rate increases alone, without having to  
8 induce them?

9 MR. HARPER: A. If I could maybe speak  
10 to that.

11 Q. Sure.

12 A. I think there is a -- the 13.5 per  
13 cent, as indicated in the interrogatory, is a real  
14 price increase that is over and above any inflation  
15 impacts, and that's over and above any real price  
16 increase that's built into the current load forecast.

17 If you look at the current 1990 load  
18 forecast, that was based in part on the business plan  
19 that was issued earlier in that year, and that business  
20 plan itself showed real price increases in the order of  
21 10 to 12 per cent over the next say between 1990 and  
22 '93, '94.

23 So that one -- there is some real price  
24 increases built into the current load forecast, which  
25 is consistent with the Chairman's comments that, you

1 know, there will be double digit increases. And again,  
2 for those who just -- the Chairman's comments, we'll  
3 have to wait and see over the next two to three years  
4 exactly what price increases play out for Ontario Hydro  
5 and how those rate increases come out in real terms. I  
6 believe the Chairman was talking in nominal terms.

7 Q. All right, so in the current load  
8 forecast, rate increases are predicted at 10 to 12 per  
9 cent?

10 A. Yes, I believe the current real price  
11 increases falling out of last year's business plan were  
12 in the order of 10 to 12 per cent by the time you hit  
13 the year 1993, '94.

14 Q. And also --

15 A. Excuse me. I believe that material  
16 was actually filed in response to Energy Probe  
17 interrogatories at this year's Ontario Energy Board  
18 hearings.

19 Q. That's correct, and also here, yes.

20 So that 13.5 per cent that you are  
21 indicating there, that would -- that's a sustained real  
22 price increase that would be above what you have  
23 already included?

24 A. Yes.

25 Q. So if in fact rate increase is higher



1 than what's predicted, we'd be able to use this as a  
2 ball park figure sort of to judge by how much those  
3 rate increases would need to be before Ontario Hydro's  
4 demand management targets would be met naturally.

5 MR. B. CAMPBELL: Mr. Chairman, I have  
6 been kind of vibrating a little bit on this one,  
7 because I'm a little old fashioned on these matters.  
8 This answer that is given is immediately followed --  
9 what's been read is immediately followed by some other  
10 extensive cautions. And I think my friend should also  
11 deal with those cautions, if he's putting this forward  
12 as Ontario Hydro's view of the matter.

13 THE CHAIRMAN: Other than to note the  
14 cautions are there, should he do any more of that?

15 MR. B. CAMPBELL: I --

16 THE CHAIRMAN: Which you have now done.  
17 Is there anything more we need to say?

18 MR. B. CAMPBELL: No, that's fine. But I  
19 think they should one way or the other be noted.

20 THE CHAIRMAN: Fine, thank you.

21 MR. MATTSON: Thank you.

22 Q. Now I'd like to move to my final  
23 area, and I hope to finish by the end of today.

24 THE CHAIRMAN: I should say that we have  
25 to leave sometime between 4:45 and 5:00.

1 MR. MATTSON: Thank you, Mr. Chairman. I  
2 will try my best.

3 Q. There is a number of interrogatories  
4 that I was referring to. I will go through them as  
5 they come up. It is probably the quickest.

6 THE CHAIRMAN: There is no need for you  
7 to rush, because we can carry on tomorrow morning, if  
8 you want to.

9 MR. MATTSON: I understand, Mr. Chairman.  
10 I'm just not feeling that well myself.

11 Q. If you'd turn to interrogatory 4.2.9?

12 THE REGISTRAR: 261.29, Mr. Chairman.

13 ---EXHIBIT NO. 261.29: Interrogatory No. 4.2.9.

14 MR. MATTSON: Thank you.

15 Q. In the response at 4.2.9 at the  
16 bottom of the page -- well, the question, I will put  
17 the question on the record:

18 "Please provide the most complete  
19 account available of the amount of energy  
20 used and the end uses for all unmetered  
21 and bulk metered loads for all customers  
22 on the Hydro system, including customers  
23 of municipal utilities. Provide an  
24 estimate of both the short-run and  
25 long-run reductions in consumption which

1 would result by individually metering and  
2 billing for each of these loads."

3 And the response at the bottom of the  
4 interrogatory:

5 "Hydro's individual metering program  
6 is expected to result in the adoption of  
7 individual metering in over 60 per cent  
8 of all new electricity heated  
9 multi-residential units built over the  
10 next five years, about 13,500 new suites,  
11 and a total reduction of 37 gigawatts per  
12 year is expected for 1995."

13 I'm not sure who my question should go  
14 to. Is it Ms. Fraser?

15 MS. FRASER: A. Probably me.

16 Q. Now these estimates that you -- the  
17 60 per cent of all new electrically heated  
18 multi-residential units, why isn't it going to all new  
19 multi-residential units? Why 60 per cent?

20 A. In terms of the estimates that were  
21 done here and were correct at the time which this was  
22 filed, that was based on the level of participation  
23 that we thought we could get.

24 Since that program was approved, before  
25 it was implemented, it has not yet been implemented,

1 with the indication from the provincial government that  
2 they are looking at much more aggressive standards, we  
3 are now expecting to only deal with the individual  
4 metering program from a retrofit point of view and hope  
5 to be able to handle individual metering through a  
6 standard. That is still under discussion, however, and  
7 obviously a standard would get it all.

8 Q. If we look at Exhibit 279, which is  
9 the Porter Commission recommendation of metering, I  
10 think it is clear that this has been under discussion  
11 for a long time, correct? The Porter Commission is  
12 dated 1980, recommendation of the Porter?

13 A. It is dated February 1980, correct.

14 Q. Yes. And if we look at -- I have  
15 only provided the one page, and at 11.8, read into the  
16 record, it says:

17 "To encourage the prudent and  
18 efficient use of electricity such  
19 features as declining block rates,  
20 uncontrolled flat-rate water heaters and  
21 and bulk metering of new electrically  
22 heated apartment buildings should be  
23 modified or eliminated."

24 This is 1980. And this indicates in your  
25 interrogatory that 60 per cent, some eleven years

1 later, are going to -- that would be Ontario Hydro's  
2 position to date, 60 per cent.

3 A. That if we implemented this program,  
4 which we are no longer at this point going to do, we  
5 expected to increase it to 60 per cent. I believe  
6 there is another interrogatory which you indicated that  
7 you would be referring to that has a whole history--

8 Q. Right.

9 A. --of -- it's quite a tale of woe with  
10 respect to individual metering in the province of  
11 Ontario. That there was attempts back subsequent to  
12 the Porter Commission to implement individual metering  
13 on a broad scale, and at that point the decision by the  
14 government not to do so.

15 Q. All right, and that interrogatory  
16 response was 4.2.43? Is that what you'd be referring  
17 to?

18 A. Yes, that's the complete history, as  
19 we know it.

20 MR. MATTSON: If I could have an exhibit  
21 number for that, 4.2.43.

22 THE REGISTRAR: 261.30.

23 MR. MATTSON: Thank you.

24 ---EXHIBIT NO. 261.30: Interrogatory No. 4.2.43.

25 MR. MATTSON: Q. Now Ms. Fraser, in



1 interrogatory 4.2.9, I was wondering if those results  
2 or the expected results and the adoption of individual  
3 metering includes commercial suites, or if that has  
4 been excluded?

5 MS. FRASER: A. Commercial suite? What  
6 do you mean commercial suites? It is only for  
7 multi-residential buildings?

8 Q. Business, not multi-residentials.  
9 Are there any figures with respect to commercial  
10 suites?

11 A. No, at this point we have -- are  
12 looking at doing some tests with respect to individual  
13 metering in buildings such as this. It was one of the  
14 barriers that I indicated in my direct evidence was an  
15 issue that we were trying to address.

16 MR. MATTSON: Interrogatory 4.2.39? I  
17 will get an exhibit number for this as well.

18 THE REGISTRAR: 261.31.

19 ---EXHIBIT NO. 261.31: Interrogatory No. 4.2.39.

20 MR. MATTSON: Q. The question asks,  
21 HR 19, Exhibit 3.8.6:

22 "Ontario Hydro indicated that Hydro  
23 encourages municipal utilities to end all  
24 unmetered services. Please provide a  
25 complete report of all efforts to

1 encourage municipal utilities, including  
2 all documents. Indicate a complete  
3 assessment of the results of these  
4 efforts."

5 And your response starts at:

6 "Hydro's efforts to encourage  
7 municipal utilities to end unmetered  
8 services that could be fostering  
9 unrestrained energy use have been going  
10 on since the late 1960s."

11 MS. FRASER: A. That's what it says.

12 Q. And those efforts haven't been  
13 successful today, I take it.

14 A. No.

15 Q. Why is that?

16 A. Partially they have. There have been  
17 a big change. The number -- we have moved from a  
18 situation where municipal utilities require bulk  
19 metering, and there is still some municipal utilities  
20 that do, due to the fact that we now have mixture of  
21 utilities, some of which allow it, some of which  
22 require it. With 300 plus municipal utilities, that  
23 condition of service is up to them to determine, and it  
24 is something that we have only been able to use moral  
25 suasion with respect to the issue.

1 Q. So it is not -- Ontario Hydro's  
2 efforts are on the record as going towards unmetered  
3 services. It is implementing --

4 A. We are encouraging the metering of  
5 services, not encouraging the unmetering of services.

6 Q. Okay, and you are encouraging it to  
7 100 per cent, if you could?

8 A. If we could, sure.

9 Q. The problem is the MEAs or the  
10 municipal utilities?

11 A. Well, the -- well, there is some  
12 places where it is cost-effective to do it, some places  
13 where it isn't. I mean, street lighting I don't think  
14 is a big issue. With respect to multi-residential  
15 buildings, I believe it is a significant issue.

16 We have been on record, you know, for two  
17 decades saying that we should be moving towards  
18 individually metering these things. That, you know,  
19 the move towards that was turned down by the  
20 government. We're going to go back to Exhibit 261.28  
21 and trace that focus for whatever number it was.

22 Q. Is the story how the government  
23 stopped it in there, too? Is there somewhere in there  
24 where I can see what you mean by the government stopped  
25 it?

1 A. They were going -- they announced  
2 that they were going to do it, and they decided not to  
3 basically.

4 Q. They were going to do what?

5 A. Require it by standard.

6 Q. Require Ontario Hydro --

7 A. I'm trying to find the reference. If  
8 you could point it to me again, I would be  
9 appreciative.

10 Q. Oh, 4.2.43.

11 MR. B. CAMPBELL: That one has been  
12 referred to, Mr. Chairman, as Exhibit 261.30.

13 MR. MATTSON: Thank you.

14 MS. FRASER: You want me to read it to  
15 you?

16 MR. MATTSON: Q. No. When you say the  
17 government stopped it, we see that the attachments to  
18 it, there is a number of letters, and the letter from  
19 the municipal utilities of August 16, 1985. When you  
20 say the government stopped it, can I read that there?  
21 Is it somewhere that I don't see that. And if maybe  
22 you could explain it to me.

23 MS. FRASER: A. Okay. By the second  
24 last paragraph:

25 "By mid 1983, the moratorium related

1 to bulk metering was resolved by the  
2 Minister of Energy by allowing the local  
3 service areas, i.e., the municipal  
4 electrical utilities, to develop the type  
5 of metering to be used in new  
6 multi-residential buildings. See  
7 attachment 4, letter from Robert Welsh  
8 dated June 1983."

9 Q. All right. But, Ms. Fraser, and I  
10 will refer to an interrogatory, 4.2.42, and if I could  
11 get an exhibit number for that.

12 THE REGISTRAR: 261.32.

13 ---EXHIBIT NO. 261.32: Interrogatory No. 4.2.42.

14 MR. MATTSON: Q. 261.32, I think it is  
15 clear from your answer that Ontario Hydro has the  
16 regulatory power to force the municipal utilities to do  
17 that, doesn't it? And that they have no intention of  
18 doing so? The decision rests with Ontario Hydro.

19 MR. B. CAMPBELL: I am sorry, could I see  
20 that please? Could I know what reference you are  
21 referring to?

22 MR. MATTSON: 4.2.42.

23 Q. I will read the question:

24 "Does Ontario Hydro have any  
25 intentions of using financing or



1 incentives on one hand, or regulatory  
2 controls on the other, to cause municipal  
3 utilities to implement individual  
4 metering or to terminate unmetered or  
5 bulk metered service? If so, provide a  
6 complete explanation of Ontario Hydro's  
7 intention.

8 The response:

9 "Hydro does not intend to use  
10 regulatory controls to cause the  
11 municipal electrical utilities to  
12 implement individual metering, or to  
13 terminate unmetered or bulk metered  
14 service."

15 MR. HARPER: A. Perhaps If I can help on  
16 that. I think it is my understanding that Ontario  
17 Hydro does not have the regulatory authority to force  
18 utilities to adopt individual metering in apartment  
19 buildings, as opposed to bulk metering. And I think  
20 that is very consistent with the letter Ms. Fraser  
21 referenced from Robert Welsh, attachment 4, where in  
22 the second paragraph he says:

23 "The decision and the type of  
24 metering to be used in new  
25 multi-residential dwellings is the

responsibility of the local utility, or  
Ontario Hydro where appropriate."  
I think "or Ontario Hydro where  
appropriate" recognizes that Ontario Hydro has certain  
retail service areas as well.

...

1 [4:15 p.m.] So, it's the decision of the local  
2 utility as to whether they are going to use bulk or  
3 individual metering.

4 Q. But Ontario Hydro regulates the rate;  
5 correct?

6 A. Yes. We regulate the rates, and in a  
7 room of full of lawyers I am a little bit hesitant to  
8 go into exactly how that works. But we approve the  
9 rates that they are going to offer, but that is the  
10 rates that they offer to their customers.

11 Q. And if Hydro approves unmetered  
12 rates, then that's basically approval?

13 A. Yes, in that sense. I think we have  
14 to have watch what we are talking about here. The bulk  
15 metered buildings, the multi-residential buildings are  
16 metered. If you are talking about unmetered rates such  
17 as streetlighting rates that Ms. Fraser was talking  
18 about earlier, then yes, we do approve the rate for  
19 streetlighting and the rate is pretty easy to come up  
20 with. You know how many hours a month streetlights are  
21 on, you know how many kilowatts of bulbs you have  
22 installed, you can work out pretty easily what the cost  
23 per kilowatt should be and that's how the rate is  
24 worked out.

25 The same for sentinel lights which in

1 certain cases is impractical to meter those sentinel  
2 lights but you know what the wattage of the bulb is,  
3 you know it comes on at dusk, back off at dawn, it's  
4 pretty easy to work out precisely what the rate should  
5 be. And if you are working on photovoltaics, probably  
6 changing in the rate is not going to change the  
7 customer.

8 It's much more effective to do the  
9 streetlighting programs like Ms. Fraser is involved in  
10 and encourage the utilities to go to high efficiency  
11 bulbs.

12 Q. If we look at Interrogatory No.  
13 4.2.35, and I will get an Exhibit No.

14 THE REGISTRAR: 261.33.

15 MR. MATTSON: Thank you.

16 ---EXHIBIT NO. 261.33: Interrogatory No. 4.2.35.

17 MR. MATTSON: Q. The question is:

18 Please provide Ontario Hydro's best  
19 estimate of reduction in electricity  
20 consumption when customers are switched  
21 from bulk metering to individual  
22 metering.

23 And the response is:

24 Hydro represents 20 per cent reduction  
25 in electricity consumption occurs when

1 customers are switched from bulk metering  
2 to individual metering.

3 Can anybody respond to where is that  
4 study from?

5 A. I believe it's the same study that  
6 was referenced in the Interrogatory 4.2.43, there was a  
7 study undertaken in, I believe, the late 1970s, looking  
8 at bulk versus individual metering and it is contained  
9 in there.

10 Q. All right. And Mr. Harper, is this  
11 the short-term elasticity?

12 A. I'm sorry, beyond that, that's about  
13 the extent of what I know about that number.

14 MR. MATTSON: Mr. Chairman, could I ask  
15 that an undertaking be given that we be provided with  
16 that study? We don't have it.

17 MS. FRASER: I believe it's filed in PCRD  
18 Volume 3, which would be in the reading room.

19 MR. MATTSON: Q. That's the 1970 study?

20 MS. FRASER: A. Yes. Its references  
21 document 9A under the multi-residential individual  
22 metering.

23 Q. A 20 per cent reduction in  
24 electricity consumption, it's a great deal of savings;  
25 is it not, Ms. Fraser?

1 A. It certainly is.

2 Q. And Ontario Hydro has no way of  
3 knowing how much savings there are out there because  
4 you are not sure what the load is on metered service  
5 and bulk meter right now; are you?

6 A. No. As Mr. Harper pointed out, we  
7 know the number of suites that are in buildings that  
8 are bulk metered. We are not saying those buildings  
9 don't have meters. What they don't have is a meter for  
10 every suite.

11 We calculate that there are 450,000 bulk  
12 metered suites in Ontario. Now, there are 225,000 of  
13 those with electric space heating, so on and so forth.  
14 And that's all filed in both Volume 1 and Volume 2 of  
15 the program concept reference document.

16 MR. MATTSON: All right. Might I just  
17 get an Exhibit No. for Interrogatory 4.2.34.

18 THE REGISTRAR: 261.34.

19 ---EXHIBIT NO. 261.34: Interrogatory No. 4.2.34.

20 MR. MATTSON: Q. Ms. Fraser, that just  
21 sets out that response of yours that as stated in  
22 Interrogatory 4.2.29, Hydro has not undertaken a  
23 comprehensive analysis of unmetered loads and  
24 consequently is unable to provide much of the  
25 information requested.



1 That's the situation.

2 MS. FRASER: A. Are you talking  
3 unmetered loads in multi-residential buildings?

4 Q. Yes.

5 A. That's not the what question asked.  
6 The answer went on to say: However, in  
7 multi-residential buildings, we know how much from  
8 individual metering in multi-res.

9 All you are really talking about here is  
10 the issue of the level of metering, not the fact that  
11 it's unmetered. We don't give electricity away free to  
12 people that live in multi-residential buildings.

13 Q. Ms. Fraser, I think that they are set  
14 out at 4.2.43, and I will leave -- we have made that an  
15 exhibit?

16 That also sets out the situation with  
17 respect to the problems implementing time-of-use rates?

18 A. 4.2.43 which is Exhibit 261.30.

19 Q. Times-of-use meters. It's also  
20 referred to. I will get an exhibit number for it.  
21 Just so it's on the record as 4.2.40, interrogatory of  
22 Energy Probe.

23 THE REGISTRAR: 261.35.

24 ---EXHIBIT NO. 261.35: Interrogatory No. 4.2.40.

25 MR. MATTSON: Q. It goes more

1 specifically to the question:

2 What is Ontario Hydro's assessment of  
3 the availability of time-of-use meters for  
4 residential applications and what are the  
5 barriers to availability?

6 Do you see that?

7 MS. FRASER: A. Yes. We are talking  
8 about a whole different kettle of fish now.

9 Q. Let's go to this. The prime barriers  
10 to the availability of time-of-use meters include, and  
11 first of all, high cost. Can you explain?

12 MR. HARPER: A. I think as I indicated  
13 in a response to cross-examination by the government  
14 lawyer, the estimated cost of a time-of-use meter for  
15 residential customers is in the order of \$250 plus,  
16 say, under \$50 for installation. So you looking at  
17 \$300 for a meter. Whereas, a comparable meter without  
18 those time-of-use features like you have on the side of  
19 your house right now might be something in the order of  
20 \$100. So, you have got a significant incremental cost  
21 there.

22 Q. And sufficient demand to warrant  
23 manufacture?

24 A. I think it is pretty clear that a  
25 manufacturer isn't about to produce a product unless he

1 feels there is some demand for the product.

2 Over the last number of years we have  
3 been working on implementing time-of-use rates at the  
4 wholesale level within Ontario, and it is only after  
5 they have been implemented at the wholesale level to  
6 the municipal utilities, that you would then see them  
7 extended on down to individual retail customers. So,  
8 without a market for those meters, manufacturers are  
9 obviously hesitant to get in the market of producing  
10 them.

11 Q. If there is going to be a market it's  
12 going to be created by Ontario Hydro, though, isn't it,  
13 as you have the monopoly over the transmission of  
14 electricity in the province? The market would be  
15 created by your demand.

16 A. We are talking here about time-of-use  
17 meters for residential applications. By far and large  
18 most of those residential customers lie within the  
19 service territories of municipal electric utilities in  
20 the Province of Ontario.

21 Q. But you regulate the installation of  
22 these meters, do you not?

23 A. We don't regulate the installation of  
24 the meters, no. The type of meter that's used as  
25 indicated in the interrogatory here is basically

1 regulated and improved by Consumer and Corporate  
2 Affairs Canada.

3 Q. But the installation of the meter  
4 itself is Hydro's jurisdiction, Hydro's responsibility;  
5 correct?

6 A. No. The municipal utility whose  
7 service territory that residential customer is in would  
8 be responsible for installing the meter.

9 Q. And finally, the prime barrier is the  
10 time required for approval of meters?

11 A. Yes, I think that's as indicated in  
12 the response itself in the sense that approval can  
13 require 12 to 18 months.

14 Q. All right. But as we have referred  
15 to Exhibit 279, I referred to earlier, the Porter  
16 recommendations in 1980, I guess it's more than 10  
17 years ago, at 11.7, Ontario Hydro should include in its  
18 test of time-of-use rates not only the assessment of  
19 customer responses concerning willingness to change,  
20 personal energy habits, but also the required  
21 technology. And there has been a lot of time passed  
22 with respect to time-of-use meters, and to put as a  
23 prime barrier the time required certainly shouldn't be  
24 all that large a barrier. You have had a lot of time  
25 to know about it.

1                   A. No, I think the question asked for  
2     what are the barriers, and in my mind, if I look at  
3     that, the prime barrier over the last while, since the  
4     Porter Commission, there has probably been a second  
5     one, and that is sufficient demand to warrant  
6     manufacturers, sufficient indication that there is  
7     actually going to be a market within Ontario.

8                   Q. And you have indicated the prime  
9     barrier here then are the MEAs, the municipal  
10    utilities?

11                  A. No. Until you have time-of-use rates  
12    being charged to municipal utilities at the wholesale  
13    level, there is really little, if any, basis for them  
14    to charge time-of-use rates to their retail customers,  
15    be it their residential, general service or large user  
16    customers.

17                  As I have said, we have been working  
18    since the Porter Commission issued its report in terms  
19    of putting time-of-use rates in place at the wholesale  
20    level within Ontario, we implemented them in 1989. We  
21    have right now one new -- actually two new municipal  
22    utilities that have approved rates for residential  
23    customers for time-of-use rates. I think that is part  
24    of what has lead to the one meter going through and  
25    receiving approval and there being more interest by

1 manufacturers in looking at putting up prototypes and  
2 putting these meters through for approval. To them  
3 it's a bit of a chicken and egg process, they don't  
4 want to go through all the expense of getting meters  
5 approved if there is not going to be a market to sell  
6 them into.

7 Q. Any demand management program with  
8 respect to time-of-use rates is going to need the  
9 willing participation of the MEAs?

10 A. Yes.

11 MR. B. CAMPBELL: We are talking at the  
12 residential level here now.

13 MR. MATTSON: Yes.

14 MR. HARPER: Yes.

15 MR. MATTSON: Q. The general level, and  
16 I am almost finished, in a general level, and I will  
17 ask Mr. Burke, Hydro's demand management programs, the  
18 cost-effective tests that are done by Ontario Hydro  
19 planners, ultimately doesn't all their success - not  
20 all their success but a major portion of their  
21 success - depend on the cooperation of the municipal  
22 utilities at some point?

23 MR. BURKE: A. I am not sure I am the  
24 right person to answer that. But maybe before anybody  
25 gives any answer, it's not clear to me that there is a



1 relationship between the cost-effectiveness tests, was  
2 I think was in your question, and who actually delivers  
3 the program.

4 Q. Well, is it not clear, Ms. Fraser,  
5 that you just provide a menu to municipal utilities;  
6 correct, a menu of tests that have passed your  
7 cost-effective test, programs?

8 MS. FRASER: A. We provide a menu of  
9 programs which the municipal utilities can participate  
10 in if they wish. However, a great deal of a number of  
11 our programs, customers can participate in it whether  
12 the municipal utility participate or not.

13 Q. What percentage would you think,  
14 residential? Like, I know that the compact fluorescent  
15 light bulb went through Loblaws so it went around the  
16 municipal utilities, but what percentage?

17 MR. MCLELLAN: A. Virtually all  
18 residential programs would fall into that class with  
19 the exception -- well, non-gas or gas areas is kind of  
20 an issue because most municipalities have gas, but  
21 virtually all of Ontario's customers could participate  
22 with or without the corporation of their utility.

23 Q. All right. And what percentage of  
24 programs per commercial/industrial use going through  
25 municipal utilities could they participate in without

1 municipal utilities?

2 MS. FRASER: A. I would say that 100 per  
3 cent of our programs are in place respective of the  
4 participation of the individual municipal utility.  
5 However, where the municipal utility provides systems  
6 and staff and works with our field staff, obviously the  
7 take-up can be a lot richer. It's not an issue of  
8 either or; it's a question of many hands make light  
9 work.

10 Q. I understand that. Can you give me  
11 the 100 per cent again. 100 per cent are in place?

12 A. Basically our program right now, our  
13 customers can participate in any of those programs with  
14 the exception of the design of the individual metering  
15 program which is limited to areas where municipal  
16 utilities allow participation. But that is not running  
17 yet. So 100 per cent of the ones that are up and  
18 running.

19 MR. MATTSON: Thank you. Those are all  
20 my questions, Mr. Chairman.

21 THE CHAIRMAN: Thank you, Mr. Mattson.

22 We won't be sitting tomorrow morning but  
23 we will be sitting tomorrow afternoon commencing at  
24 2:30 when the Ontario Natural Gas Association will  
25 cross-examine the panel. We are adjourned until

1 tomorrow afternoon at 2:30.

2 THE REGISTRAR: This hearing will adjourn  
3 until 2:30 p.m. tomorrow afternoon.

4 ---Whereupon the hearing was adjourned at 4:35 p.m. to  
5 be resumed on Tuesday, September 10, 1991, at 2:30  
6 p.m.

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